

FINANCIAL TIMES



The microprocessor
Engine of the information age
Page 11

US management
Not just driven by profit after all
Page 10



Deutsche Bank
Off to the races in Asia
Special report, Page 14



Web lag
New cures for surfing delays
Louise Kohoo, Page 21

World Business Newspaper <http://www.ft.com>

WEDNESDAY NOVEMBER 13 1996

UK set to open telecoms market to foreign rivals

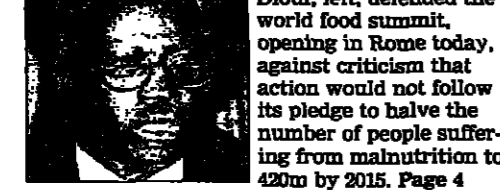
The UK is set to license from next January all 46 companies which bid to compete with British Telecommunications and Mercury Communications in offering a full range of telecoms services between the UK and the rest of the world. The list includes the strategic alliance between Deutsche Telekom and France Telecom. The decision marks the largest single move towards opening up the UK's international telecoms market to competition. Page 8; EU improves telecoms talks offer, Page 6; Lex, Page 12

Bank chief warning on Ems: UK central bank governor Eddie George warned that European monetary union would inflict serious long-term economic damage if countries joined a single currency before they were ready. Page 8

Mining group defies US on Cuba: Sherritt International, the Canadian mining company, plans to increase its holdings in Cuba in defiance of hostile US legislation aimed at stopping investment in the island. Page 12

Anger on Holocaust accounts: The World Jewish Congress denounced as "pathetic" a disclosure by Swiss banking ombudsman Hanspeter Häni that he had found only SFr11,000 (\$8,750) in dormant bank accounts linked to victims of the Nazi Holocaust. Page 12

World food summit pledge defended: United Nations food agency head Jacques Diouf, left, defended the world food summit, opening in Rome today, against criticism that action would not follow its pledges to halve the number of people suffering from malnutrition to 420m by 2015. Page 4



New copper fraud claims: Sumitomo Corporation filed a fresh criminal complaint alleging fraud against its former star trader Yasuo Hamanaka. The new complaint alleges he sold \$770m worth of fictitious warrants to buy copper to Sumitomo's Hong Kong subsidiary in October and November 1994. Page 6

German exports slip: Germany is losing its share of world markets as its exports increasingly fail to match the growth in world trade, the German Wholesale and foreign trade association, BGCA, warned. Page 6; Editorial Comment, Page 11

Australian first on infrastructure funds: Australia's first listed infrastructure fund is due to be launched next month when Infrastructure Trust of Australia seeks to raise \$200m (\$236m) in a stock market flotation. Page 13

Lyon bombing: Six people were slightly injured when a crude bomb exploded outside a subsidiary of the state-owned bank Credit Lyonnais in Lyon.

Russian mutual fund launched: A Moscow-based investment company yesterday launched Russia's first US-style mutual fund in an effort to suck billions of roubles into the productive economy. Page 2; Observer, Page 11

IRI's fate sealed: IRI, Italy's giant state holding company, is set to lose two-thirds of its remaining activities in the next 12 months, ending 70 years as a dominant force in the Italian economy. Page 3

Rumasa case may be wound up: The prosecutor in the case against José María Ruiz-Mateos, ex-head of the Spanish Rumasa business empire, has recommended abandoning proceedings, originally launched 14 years ago. Page 3

Euro 96 scores top profit: The Euro 96 football championship in England made \$91.2m, the most profitable European tournament since 1960, the European soccer body UEFA reported.

FT.com: The FT website provides online news, comment and analysis at <http://www.ft.com>

Table with financial market indices including New York, London, and other regional markets, along with US lunchtime rates and other rates.

Table with international exchange rates for various currencies and locations such as London, New York, and others.

351 feared dead as aircraft collide over India

By Mark Nicholson and Alexander Nicoll in New Delhi

At least 351 people were feared dead last night after a Saudi Boeing 747 collided in mid-air with a Kazakh Tupolev 154 aircraft near New Delhi.

The crash is India's worst ever and is believed to be the gravest mid-air collision in aviation history.

At an emergency cabinet meeting, Mr H.D. Deve Gowda, India's prime minister, ordered a full mobilisation of emergency services from Delhi and towns near the incident.

There is no regular update on modern aviation equipment.

The crash is certain to raise questions about Delhi's air traffic control system. Mr Yogesh Chandra, secretary for civil aviation, said there were no reasons to review or alter air traffic control systems immediately.

However, Mr W.N. Deshmukh, chairman of the government-sponsored Safety Commission for Aviation, said India's safety record was bad.

Yesterday's collision occurred 40 nautical miles west of New Delhi.

Kazakh flight SV763 took off from Delhi, heading for Dhanan in Saudi Arabia. Indian officials said it had been cleared by air traffic controllers to ascend to 14,000 ft.

Mr H.S. Khola, director-general of civil aviation, said the orders to allow the 1,000-ft separation between incoming and outgoing aircraft were "normal procedure".

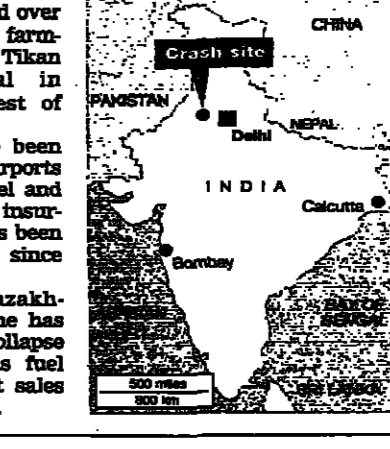
Aviation experts in London doubted that mechanical failure was behind the disaster.

Witnesses, who included the airborne crew of a US C-131 military transport aircraft which landed soon after the accident, reported seeing two giant fireballs in the sky.

Wreckage was scattered over several square miles of farmland and the villages of Tikani and Kheri Sinsawal in Haryana, the state west of Delhi.

Kazakh aircraft have been banned from several airports in Western Europe, Israel and Turkey for failing to pay insurance fees, and one jet has been held in the Netherlands since last year.

Maintenance at Kazakhstan's state-owned airline has deteriorated since the collapse of the Soviet Union, as fuel prices soared and ticket sales dropped over 50 per cent.



OECD urges US to raise interest rates

By Gerard Baker in Washington

The US economy continues to enjoy stable growth with no sign of early cost pressures, but the Federal Reserve should raise interest rates to guard against a re-emergence of inflation, says the Organisation for Economic Co-operation and Development.

The US faced no prospect of recession for at least two years, the OECD said in its annual survey of the US economy, published yesterday.

The Clinton administration welcomed the main thrust of the report, but immediately distanced itself from the call for an interest rate rise.

Mr Joseph Stiglitz, chairman of the president's council of economic advisors, said the report was based on a "mistaken" reading of the economy.

But the OECD said rates of resource utilisation were "too high" to achieve further progress towards price stability.

Mr Peter Jarrett, the economist responsible for the report, acknowledged it was prepared several months ago when inflationary pressures had appeared much stronger.

Overall, the survey gave a highly favourable verdict on US economic performance.

Mr Joseph Stiglitz, chairman of the president's council of economic advisors, said the report was based on a "mistaken" reading of the economy.

Key factors in the continuing expansion were a sharp rise in investment, on the back of strong corporate profits, rising exports, and significant progress in reducing the budget deficit.

The report called on the authorities to address urgently the country's longer-term problems. These included the probable explosion of the public sector deficit again in the next few years, growing disparity in incomes between rich and poor and the weakness of the education system.

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United Nations secretary-general Boutros Boutros Ghali said Canada was ready to lead a multinational force into Zaire, providing security for relief operations.

Canada ready to lead UN relief mission to Zaire

By Antony Goldman in Gisenyi, Rwanda, and Michela Wrong in Nairobi

A multinational force of up to 20,000 troops could soon be helping to save more than 10 million refugees trapped in eastern Zaire.

Mr Boutros Boutros Ghali, the United Nations secretary-general, confirmed yesterday that Canada was ready to lead a multinational force to provide security for relief operations, ending a deadlock that has prevented effective international intervention in the central African crisis.

Mr Boutros Ghali said he expected a Security Council mandate within days for a force that would probably be derived from more than 12 countries.

He hoped the operation would receive logistical support from the US.

"People are talking of between 10,000 and 20,000 (troops)," he told reporters before the opening of the UN World Food Summit in Rome. He said South Africa and some European states, including

Italy and Spain, had agreed in principle to take part. Doubts over the role and powers of the force have delayed the initiative.

While France was pushing energetically for Washington to take the lead, both the US and Britain continued to balk at the lack of a coherent plan of action.

Both the US and Britain continue to have reservations about an intervention prompted by compassion and under pressure from aid agencies, but which may not address the political causes of the tragedy.

In particular, it remains unclear whether the force will be given a mandate to confront and disarm the Hutu

Continued on Page 12 UN Food Summit, Page 4

French insurance companies plan \$20bn merger

By David Owen in Paris

Axa and UAP, two of France's largest insurance groups, yesterday announced plans to merge to create the world's second-largest insurance company.

The transaction will create a company with turnover of more than FF800bn (\$60bn), some 80,000 salaried staff and a stock market capitalisation of FF100bn.

The deal will also produce the world's largest asset manager, "quite clearly" ahead of its rivals, including Fidelity of the US.

Mr Claude Bébér, Axa's chairman, who is widely expected to be the driving force behind the new company, said the merger was "the deal of the century in French insurance".

"I have always been convinced that in order to survive in the 21st century, you absolutely have to have a world-scale business and a size which allows you to compete with the big boys," he said.

Apart from the sheer scale of the undertaking, the new group looked set to be man-

aged primarily by a man with a high regard for such Anglo-Saxon concepts as return on equity and shareholder value.

"For the first time in France, a manager concerned about shareholder value is set to take control of a really big company," said one observer.

Yesterday's deal continues a trend towards consolidation in the world insurance industry. In May, two British insurers, Sun Alliance and Royal Insurance, merged in a £6bn (\$9.8bn) deal.

As rival insurers began reviewing their strategic positions, Allianz, the German insurer set to be ousted from its position as Europe's largest insurance group, yesterday took a relaxed line, simply congratulating the two groups on "the wedding".

In terms of geographic coverage, the long-rumoured merger of the two French groups appears to make good strategic sense, combining Axa's strength in North America and Asia with UAP's European

prominence. Europe will account for about two thirds of the turnover of the combined group. It will be the largest insurer in Belgium, the second-largest non-life insurer in Germany and the third-biggest life insurer in the UK and Ireland.

Under the proposed deal, UAP shareholders will be able to exchange 10 UAP shares for four Axa shares and four so-called "guaranteed value" certificates. Bearers of these certificates will receive an additional payment if Axa shares were trading at below FF392.50 a share in June 1996.

The payment would amount to the difference between FF392.50 and the actual share price up to a maximum of FF90 a share. The certificates themselves will be listed.

Mr Bébér said he was confident the group should be able

Continued on Page 12

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Table of Contents listing various sections such as News, Features, Companies & Finance, Foreign Exchanges, and London & Wall Street.

Hungary acts over crisis in health

By Virginia Marsh in Budapest

Steps to ease Hungary's healthcare crisis were taken in parliament yesterday as MPs discussed legislation to tighten control over the semi-independent and financially-strapped social security authorities.

Two welfare ministers in 18 months have proffered their resignations. And last week, the cabinet had to approve emergency financing to keep indebted hospitals supplied with basic products such as blood plasma.

The deficits of the two funds which administer the national health and pensions systems rocketed to Ft56bn (\$360m) in the first eight months of the year, more than three times the full year target of Ft17.5bn set out in the budget and in Hungary's stand-by agreement with the International Monetary Fund.

At present the government has little control over the funds' spending. The proposed legislation would give it more say in their management, would reduce their ability to block government decisions and would impose greater financial stringency. Welfare and health are among the few areas of reform where progress has been disappointing in the past 18 months. The country's economic prospects have improved dramatically since a radical austerity package, slashing government spending and devaluing the forint, was introduced in March 1995 and the Socialist-led government went ahead with several large scale privatisations.

Standard and Poor's, the US rating agency which last month gave Hungary an investment grade rating for the first time, expects the current account deficit to fall to \$1.8bn this year from \$4bn in 1994, and the general government deficit to fall to 4 per cent of gross domestic product from 8.4 per cent two years ago.

But growth remains well below those elsewhere in the former East bloc, in part because of the heavy taxes and large social security contributions needed to finance welfare and the public sector. GDP is not expected to increase by more than 2 per cent this year or next.

While the planned legislation may keep health spending under tighter control, analysts remain concerned at the lack of a long-term term strategy for the sector.

The welfare ministry has come under increasing attack for resisting cuts without coming up with sufficient reform initiatives of its own.

According to the World Health Organisation, Hungary spends 6.9 per cent of GDP on health, compared to an average of 5.9 per cent in central Europe, but has some of the region's worst health indicators and mortality rates.

With elections due in 1998, pressure is mounting on the government, both from the public and from within the governing Socialist party, to improve healthcare to offset last year's austerity measures which were deeply unpopular and led to sharp falls in real incomes.

The health crisis, the latest ministerial threat to resign, and a scandal over illegal privatisation payments have also led to rumblings in the Socialist party about whether Mr Gyula Horn, the prime minister, is the best person to lead it into the elections.



Ruiz-Mateos before troubles began in the early 1980s

Spain set to abandon Ruiz-Mateos case

By David White in Madrid

After almost 14 years of attempts to bring the one-time head of the Spanish Rumasa business empire to trial, and the spending of at least Ptas90bn (\$5.4bn) of public money to refight his former companies, it now looks as if the case against him will be dropped.

The prosecutor in the case against Mr José María Ruiz-Mateos has recommended putting a stop to proceedings due to open in a fortnight, arguing that the specific charges have no validity in Spain's new criminal code, which came

into force earlier this year. A final decision rests with the director of public prosecutions, but it seems the mercurial 65-year-old has staved off what he always argued was a legal "pantomime".

Mr Ruiz-Mateos built up Rumasa in 29 years from a sherry trader into Spain's largest private conglomerate, with activities including stores, wine, insurance, shipping, construction and banks. It was expropriated in February 1983 in a dramatic gesture by the newly elected Socialist government after failing to gain access to its accounts. An audit by Arthur

Andersen found the group had a negative net worth of Ptas257bn. Its companies were subsequently sold off piecemeal.

Efforts to bring the former owner to trial over alleged irregularities were jinxed from the start when Mr Ruiz-Mateos fled to the UK, which at the time had no extradition arrangements with Spain. However, in April 1984 he was arrested at Frankfurt airport on an international warrant. The following year a court in Hesse approved his extradition, and Mr Ruiz-Mateos was whisked back to Spain on a chartered jet.

A trial was scheduled for March 1989, but his lawyers managed to delay it until the summer, when he was elected as an MEP. That meant the case had to go up to the supreme court. In 1994 Mr Ruiz-Mateos lost his seat and the case went back to the national court.

Prosecutors were seeking a 12-year jail sentence on two charges of falsifying accounts in the holding company and banks, relating to alleged fictitious loans and the evaluation of assets. These were the only grounds admitted by the German court for his extradition. Other initial charges of currency

smuggling, social security fraud and misappropriation of money owed in tax could not be pressed.

Mr Ruiz-Mateos has in the meantime rebuilt an international business empire with interests in food, construction, property and hotels. Although Spain's constitutional court decided 10 years ago that the government was within its rights in expropriating Rumasa, he has continued a relentless campaign for redress. Holidaymakers on Spanish beaches this summer were treated to the sight of a yellow aircraft trailing a banner which read: "Rumasa - 14 years".

French youth rediscovers an old way of learning

Apprenticeships are enjoying a small renaissance, writes David Buchan in Paris

Amid all the gloom about France's record unemployment rate - 12.6 per cent in September and forecast to rise further this autumn - the country's apprenticeship schemes provide a ray of hope. But while a record 21,600 young people signed up to such schemes in September, it is still just a small ray of hope. France has only 300,000 apprentices, compared with 1.6m in Germany.

One of the reasons of this hope is the Aforp centre, the professional training scheme run by metalworking industries in the Paris region. The Aforp centres were founded in 1961 largely to teach North African immigrants, then flooding in to work in fast growing French industries, how to read and write. Only in the past few years have they taken on new importance, and gained substantial government backing, as a means of redressing the mismatch between what French schools give the young and what French industry wants from them.

Recruitment at the five centres around Paris has leapt 33 per cent in the past two years to 1,700. Aforp's director, Mr Arnaud Frémond, says 80 per cent of his young charges end up with a professional qualification and 65-90 per cent of them get a job. This is a far higher success rate than in the country as a whole, where one out of four youths below the age of 25 is jobless.

"We achieve this with pupils who were not the best to begin with and who would probably have failed had they stayed in ordinary schools," says Mr Frémond. Most of the 15- to 16-year-olds who come to the Aforp scheme have had some problems to do with application or discipline at their regular state school.

But once at Aforp, the apprentices have plenty to motivate them. They benefit from what Mr Frémond calls an "inductive" approach to learning, alternate weeks of technical training at Aforp and factory experience at their sponsoring companies. They receive a small salary rising from 25 per cent of the

minimum wage for a 16-year-old to 75 per cent for a 21-year-old, as well as a wide range of marketable job skills. Last week, for instance, Mr Gilles Chaveau, a former Dassault engineer who helped develop the Rafale fighter and who now teaches at Drancy, was showing André Steve, a lanky apprentice, how to make plastic shapes which he puts to use when he works every other week for Eurodymov.

But the biggest handicap, explains the Aforp director, it is now possible to get a university-level engineering degree by apprenticeship.

The pace at which apprenticeships can be expanded is inevitably limited by the willingness - not great in the current climate of economic stagnation - of companies to sponsor apprentices. But the recent growth in apprenticeships shows in a modest way how France is at least adopting a more German approach to industrial training. All the more important if it is shortly to lock itself into monetary union with its eastern neighbour.

Madrid marches further into Nato

By David White

In a rare example of co-operation, Spain's governing centre-right Popular party and the opposition Socialist have agreed on a joint position to be put to parliament today in a two-day debate on the country's full integration into a new look Nato.

Backing from the Socialists, who in the early 1980s opposed joining the alliance in the first place, guarantees the support of about 90 per cent of parliament for change, under which Spain will join the new-style, military set-up as a full participant.

The Communist-led United Left yesterday accused the main parties of mounting "a Nato pincer movement". It argues that military integration flouts the terms of the referendum which confirmed Spain's membership of the alliance 10 years ago. That referendum, called after the Socialists changed their mind about Nato, stipulated that Spain would stay outside the military command structure. Continued membership was also pegged to a ban on nuclear weapons on Spanish territory and a reduction in the US troop presence.

Controversy over the changed stance was stirred last week by press allegations about "secret" negotiations to allow US personnel and equipment back to air bases following their withdrawal four years ago.

Both the Spanish defence ministry and the US embassy have strongly denied any such plan. The embassy said, however, that the US air force had held "technical level" talks on the possibility of providing transiting aircraft with logistical and refuelling support from the air base at Zaragoza.

A renegotiated bases agreement in 1988 allowed the US to keep aircraft and personnel at Zaragoza, but the US decided to withdraw in 1992 as part of a general reduction in Europe.

Spain's policy switch follows the appointment late last year of Mr Javier Solana, former Socialist foreign minister as Nato secretary-general. He has pressed for Spain to take a full part in the new organisation based on joint task forces. He told a mostly military gathering in Madrid last week: "If we do not do it now, there will not be another opportunity." One obstacle to Spanish integration, Nato's G3 command, based in the British colony of Gibraltar, appears to have been removed, with the alliance expected to eliminate this and other "fourth level" commands.

Still to be resolved, however, are arrangements for the Canary Islands. Local politicians, on whose support Mr Aznar counts, are adamant they should be under Spanish orders and not those of the Iberian command which is based in Portugal.

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NEWS: INTERNATIONAL

MIDDLE EAST ECONOMIC CONFERENCE

Israel upset at Cairo spy claim

By Sean Evers in Cairo

Egypt's justice ministry yesterday admitted it had arrested an Arab Israeli businessman abducted outside his hotel last week. Egypt accused him of spying.

Israeli officials yesterday immediately asked Mr Warren Christopher, US secretary of state, to intervene on behalf of Mr Azam Azam, 35. The arrest cast a shadow over Israeli-Egypt relations and attempts to improve economic ties through the third Middle East and North Africa economic conference.

Mr Christopher yesterday attended the opening of the conference. Until yesterday it was believed that Mr Azam had been kidnapped. Egypt's interior ministry had denied reports that he had been seized by agents of the Mukhabarat, Egypt's intelligence service.

Yesterday Al-Gomhuria, an official Egyptian government newspaper, claimed state security investigations had shown that Mossad, the Israeli secret service, had recently sent Mr Azam, one of its "prominent members", to work in Cairo with a subsidiary of the Israeli/Egyptian joint venture textile company, Tefron.

A senior Israeli official, travelling with Israel's delegation to the Cairo conference, described the arrest as a "scandal". "Today it is the front page story in most of the Egyptian newspapers the day the conference opens - Why?" The Israeli official said: "This is not good for our relations with Egypt, and it is not good for us."

ager of Tefron Egypt Textiles, is an Israeli citizen of Druze origin - a small Arab minority in Israel - from a village in the Galilee. He has been employed by Tefron since 1988.

Mr David Levy, the Israeli foreign minister, held a breakfast meeting with Mr Amr Moussa, his Egyptian counterpart, yesterday morning, and discussed the arrest.

According to the Israeli official, the Egyptian foreign minister assured Mr Levy that he would provide information relating to the case "very soon".

The Egyptian government press said Mr Azam also recruited an Egyptian work colleague, Mr Emad Ismail, to join Israel's intelligence agency.

The two are accused of spying for a foreign state and delivering information aimed at undermining Egypt's economic, political and military interests in exchange for a large sum of money.

A leading Israeli businessman, travelling with his country's delegation to the conference, said: "Israelis are fed up with our relationship with Egypt. No one in Israel will believe that it is a real story, they will see it as another excuse to pick on Israel."

Egypt in 1979 became the first Arab state to sign a peace treaty with Israel, which one Egyptian minister described as a "long cold" peace.

Tefron, an Israeli underwear exporter, initiated a joint venture with an Egyptian company to establish a plant in Cairo, which now employs about 200 Egyptian workers.



US secretary of state Warren Christopher with Irish counterpart Dick Spring in Cairo yesterday

Hopes for Mideast economy 'require land-for-peace deal'

Hopes of integrating and enriching the economies of the Middle East through cross-border trade and investment will not be fulfilled unless Arab-Israeli peace negotiations resume on the land-for-peace basis rejected by Israel's hardline government, the third Middle East and North Africa (Mena) economic conference was told yesterday.

The Cairo conference, following on from Mena summits in Casablanca in 1994 and Amman last year, got off to an inauspicious start with the Egyptian authorities confirming they had arrested a senior Israeli manager at a rare Egyptian-Israeli textiles joint venture in Cairo on suspicion of spying, and with a stand-off between Israel and the Arabs over the final communiqué.

President Hosni Mubarak of Egypt, opening the conference, said "as long as comprehensive peace on all tracks is not firmly and ir-

reversibly established among us we will not reap the benefits of economic integration."

Mr Warren Christopher, US secretary of state which co-sponsors the Mena process with Russia, backed by the European Union, said of the near moribund Arab-Israeli peace negotiations that "each side must win and be seen to win".

Mr Dick Spring, foreign minister of Ireland which holds the six-month EU presidency, drew two omissions from more than 70 countries at the conference by insisting on land-for-peace as the formula which was gradually succeeding in delivering detente to the region.

In a reference to the nine-months long Israeli blockade of the semi-autonomous occupied territories which has reduced the Palestinian economy to prostration, Mr Spring said: "It is of vital

importance that the Palestinian people see the benefits of peace, and this should happen without further delay."

Closure of the territories, eased by Israel last weekend, is the point at issue in the row over the conference communiqué. Israel refuses to accept Arab demands that the declaration commits it to lifting the blockade, imposed after four Islamist suicide bombings in Israel in February and March.

Senior Arab officials rejected this security rationale, saying that the bombers came from Hebron, the only large West Bank town still under Israeli control and focus of the current impasse in the Israeli-Palestinian negotiations on the Oslo peace accords.

Mr Christopher said he believed "a full set of very specific understandings on Hebron is at hand". But senior Arab officials cautioned against hopes that the

conference would provide the showpiece for a breakthrough on Hebron.

Indeed, while the Casablanca and Amman summits - Cairo has been downgraded to a "conference" - held out the prospect of regional integration including Israel, this gathering is concentrating on pan-Arab integration within the international economy.

There are 23 countries in this region, 22 of which are Arab, Mr Youssef Boutros Ghali, Egyptian minister of state for the economy, said in an interview.

"If five of those countries integrate, that's integration. If that includes Israel, that's nice, but it's irrelevant to the concept. Let's continue with regional economic integration, and when [Israel] learns to conform to internationally accepted forms of behaviour, welcome."

David Gardner

WORLD FOOD SUMMIT

Doubts over action on hunger

By Maggie Urry in London and Reuters in Rome

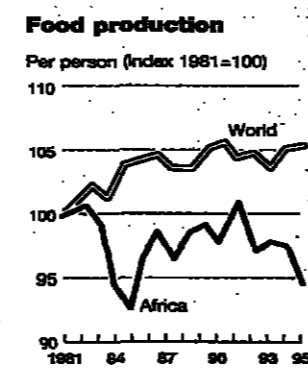
Mr Jacques Diouf, head of the United Nations Food and Agriculture Organisation, said yesterday he was confident this week's World Food Summit would strengthen the fight against hunger.

He was speaking on the eve of the Rome summit, at which leaders will pledge to reduce the number of people suffering chronic hunger or malnutrition to half the current 840m by 2015.

However, many observers may be wondering what the point of the summit is. The text of the declaration to be signed by representatives from around 100 countries, has already been agreed.

As Mr Jacques Verceuil, an agricultural economist at the FAO, the body organising the meeting, told a recent conference in London, the summit "will not pledge any new money, and will not establish any new machinery".

Although 196 countries were invited to the summit, which continues until Sunday, only half have accepted. The invitation went to heads of state and government, but not all countries will be sending their top people.



Source: FAO

1974 a similarly prestigious summit agreed to eradicate hunger "within a decade".

But then, according to Mr John Seaman, of Save the Children Fund, there was a sense of international responsibility for solving the problem. Now, he said: "The World Food Summit represents the new agenda of the first world. Instead of global responsibility, the new agenda was "individual responsibility" for each government."

He believed the goal of halving the number of hungry people within 20 years was attainable, but feared governments lacked the will to carry it out.

Mr Seaman's views are typical of many aid agencies. They point out that changes in agricultural policies in North America and Europe to reduce surpluses mean world grain stocks are at a low level. In an emergency, such as that in Zaire, there is not the grain available to relieve hunger.

There is a more optimistic view, held by the FAO and by government officials. They expect the declaration's seven commitments will raise awareness of the problem and result in action. These commitments encapsulate a belief that freer trade will make food more available for all, and a promise to implement policies aimed at ending poverty.

Efforts to end starvation 'based on guesses'

By Deborah Hargreaves in London

World hunger statistics are misleading because of the unreliable way they are collected and they could lead to the wrong policy response, a leading Swedish adviser claimed yesterday.

Mr Peter Svedberg, professor of development economics at Stockholm University, who advised the Swedish government on the food summit, challenged data from the UN's Food and Agriculture Organisation which shows 43 per cent of the people in Africa are undernourished.

Mr Svedberg says the FAO relies too heavily on government statistics for food production which are often unreliable, especially in Africa, where conflicts in many countries hinder the gathering of data.

"When you measure people's height and weight and compare it to other regions, it shows that twice as many people in south Asia are undernourished than in sub-Saharan Africa," Mr Svedberg said. "Governments could be convinced by the FAO data to concentrate their development aid on Africa, but this is based on no objective

analysis and in many cases, just on guesses," he said.

The Swedish government has insisted the final declaration from the food summit include a clause demanding an overview of the methods and data used to estimate under-nutrition by the UN.

Mr Svedberg also challenged the FAO's assumption that hunger levels differ because of per capita food production, implying that the chief remedy is increased food output. This does not take into account the urban poor, who are not primarily dependent on food production, he said.

INTERNATIONAL NEWS DIGEST

Credit rating for Lebanon

Analysts from Standard & Poor's, the US credit rating agency, arrived in Lebanon yesterday to start a first-time assessment of the country's credit standing. They will be followed, in the next couple of weeks, by representatives from Nippon Investors Service, a Japanese rating agency, and Moody's, S&P's main US competitor. The ratings are likely to be released early next year.

Some observers from the securities industry were surprised by the Lebanese decision. Although a credit rating usually reduces the borrowing costs of the rated entity, Lebanon is believed to belong to a minority of exceptions - also including countries such as Brazil - which have little to gain from an official grade.

"Investments in Lebanon are currently based more on perceptions than on reality," said Mr Walid Kaba, executive director of MedInvest Associates, a London-based financial consultancy. "A rating will make investors focus more on the fundamentals, which are less rosy than the perception appears to be."

Mr Kaba believes overseas institutional investors - such as specialised emerging markets funds - are most likely to see their enthusiasm tempered. "The bullishness of expatriate Lebanese and Arabs [a vast majority of investors in Lebanon] will be less affected," he said.

Analysts' estimates of what the rating will be vary between Egypt's Ba2 (on Moody's scale) and Jordan's Ba3 - both belonging to the "speculative" category.

Samer Iskandar, London

Threat to caviar market

The world caviar market could collapse as a result of over-fishing and environmental threats to sturgeon fish in the Caspian sea, the World Wildlife Fund for Nature warned yesterday. The environmentalist organisation called for co-ordinated management of fisheries, including annual quotas on catches, laws to protect spawning sites in rivers, and controls on volumes and quality of caviar in processing plants.

WWF also urged traders to support the creation of a labelling scheme for caviar produced from sustainable sources by agreeing to market only caviar produced according to the terms of the scheme. It said illicit traders used false documents to disguise their exports as legal, and that in the US, five out of 23 samples had been falsely labelled.

Iran and Russia account for 90 per cent of caviar production. The world's biggest importers are the European Union, Japan, the USA, and Switzerland. But the report said production in the Commonwealth of Independent States had become a chaotic "free-for-all" since the collapse of the Soviet Union. Poaching and a failure to enforce whatever fishing restrictions existed helped to account for a 75 per cent drop in the official sturgeon catch in the Caspian Sea.

Leyla Boulton, London

'Exercise can damage heart'

Too much exercise can damage your heart according to US scientists. Blood tests on 33 athletes showed that six had evidence of heart injury after a gruelling race. The sharp changes in the blood of two were "similar to those considered diagnostic of a heart attack," Mr Nader Rifal, associate professor of pathology at Harvard medical school, said at the American Heart Association's 69th scientific conference yesterday.

In addition, ultra-sound scans on the athletes, who had just completed a triathlon, showed that five of the six also had abnormal heart motion, and another sign of possible damage to the heart muscles. The triathlon had involved swimming 2.4 miles, cycling 112 miles and running a 26-mile marathon all on the same day.

Mr Rifal warned, however, that the test results did not mean that moderate exercise is a bad idea. "We want to see if we can determine a level of physical activity at which heart damage begins to occur," he said.

The 23 athletes included both men and women, with an average age of 38. All were healthy with no evidence of artery disease. The six who may have been damaged by the race had high levels of a protein called troponin T after the race where there was none before. Troponin T is usually a sensitive indicator of the death of heart cells.

Daniel Green, New Orleans

Iraq seeks Turkish support

Mr Tariq Aziz, Iraq's deputy prime minister, met Mr Necmettin Erbakan, Turkey's Islamist premier, yesterday for talks in Ankara where he called on Turkey to prevent "foreign powers influencing our military and political relations". Mr Erbakan began trying to improve Turkey's poor relations with its Middle Eastern neighbours after he took office in July. He is particularly anxious to resume trade with Iraq, a big trading partner before the United Nations imposed sanctions in 1990. Turkey claims it has lost \$30bn of trade with Iraq. Mr Aziz stopped off in Ankara en route from Moscow where he sought to win Russian support for an end to sanctions.

However, Baghdad is also angry at Turkey's efforts to maintain good relations with the west. It still allows US-led air patrols enforcing a no-fly zone in northern Iraq to use bases in Turkey, and has expanded a defence agreement with Israel. Ankara also hosted US-organised talks between northern Iraq's warring Kurdish factions.

John Barham, Ankara

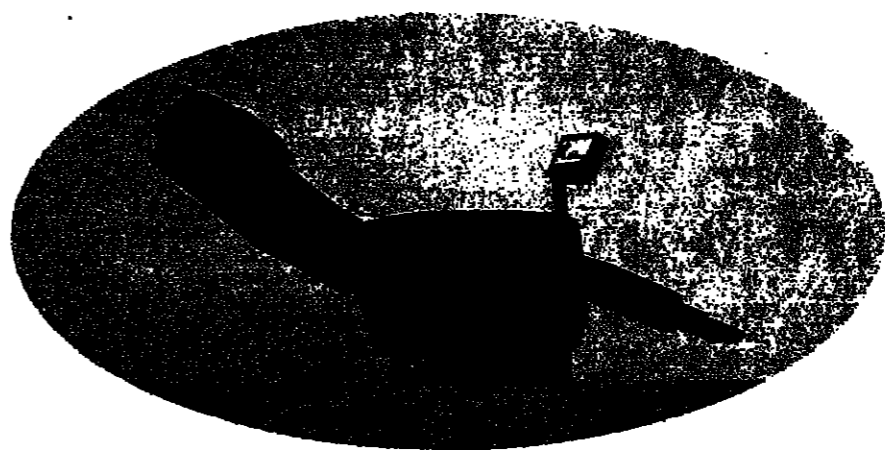
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Advertisement for MSF (Metalworking Skills Federation) regarding the EU Working Time Directive. Text: 'Following the European Court judgment, the Working Time Directive should come into effect on November 23 1996. MSF will use legal action to apply the Directive. However, we would rather negotiate agreements on its introduction with employers as we have just done in a ground-breaking deal in the heating and ventilating industry.' Includes contact info: Roger Lyons, General Secretary; Gary Fabian, President. Campaigning for health and safety at work.



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US economy gets clean bill of health Clinton eyes budget deal

OECD's optimistic forecast is tempered by call for a rise in interest rates, writes Gerard Baker

The US economy remains in robust health, with no prospect of a serious downturn for at least two years, according to the Organisation for Economic Co-operation and Development. And in spite of a continuing fall in unemployment, there are few signs of significant cost pressures on prices.

In its annual report on the United States published yesterday, the OECD paints a picture of an economy in a near-perfect growth equilibrium, expanding at or near its long-term trend rate, with only a few concerns on the distant horizon.

All the more curious, then, that the OECD should call on the US Federal Reserve to raise interest rates as "an insurance against any re-emergence of upward trends in inflation." The recommendation seems to many economists an unduly cautious one and it was hardly surprising that the Clinton administration, flush with victory in last week's presidential election, should hurry to condemn it.

Mr Joseph Stiglitz, the chairman of the president's council of economic advisers, described the analysis

US economy: looking at the future

| | 1995 | 1996 | 1997 |
|---------------------------------|------|------|------|
| GDP (annual % change) | 2.5 | 2.4 | 2.3 |
| Unemployment (% of workforce) | 5.5 | 5.5 | 5.5 |
| Current account balance (\$bn) | -140 | -150 | -155 |
| (% of GDP) | -2.0 | -2.1 | -2.1 |
| 10-year Treasury Bond yield (%) | 5.5 | 5.5 | 5.5 |
| Source: OECD | | | |

that underpinned the call for a tightening of monetary policy as "mistaken", since it failed to acknowledge changes in the operation of the labour market in the last few years.

He said these had lowered the natural rate of unemployment, enabling employment to continue to expand without re-igniting inflation.

"The combination of low unemployment and falling inflation is only possible because the natural rate of unemployment has fallen," he added.

The OECD believes that capacity constraints have been building and remain dammed up, even though there is scant evidence that they are affecting wages. And while it accepts that the natural rate of unemployment has fallen since the late 1980s it argues that the current jobless rate is still below the new natural rate. But the main reason for the difference appears to be one of timing: the bulk of the OECD's report was prepared over the summer, when the available evidence suggested that the US economy was expanding rapidly and that wage pressures had started to intensify. Since then, the economy has cooled and cost pressures have eased again.

Mr Peter Jarrrett, the OECD's staff economist who prepared the report, acknowledged that the case for higher interest rates was "not all that clear-cut". But he argued the balance of risks was still asymmetrical and favoured a gentle tightening. There was little disagreement about the rest of the report, however, which is largely very positive.

The OECD applauds the

1995 has now been corrected. The public sector's deficit has been falling steadily as the share of general government consumption in national income has dropped by 3 percentage points over the last decade. The current account deficit has also fallen, though the dollar's recent strength might now reverse that process.

The immediate outlook is for growth in gross domestic product this year of 2.4 per cent, slowing slightly to 2.1 per cent next year. Inflation, as measured by the gross domestic product deflator, is expected to be lower in 1996 and 1997 than in any year since 1965. Unemployment is set to remain at around 5.5 per cent.

The report emphasises the need for progress on longer term problems. The biggest is the likely deterioration in the public finances over the next few years. The federal deficit seems set to rise again next year after several years of decline, and may reach \$400bn (3.3 per cent of GDP) within a decade. The OECD urged the administration and the new congress to renew their efforts to contain the cost of entitlement programmes such as social security and Medicare, the medical insurance system for the elderly.

Though the labour market is among the most flexible in the world, the report says the risk of increasing polarisation of incomes is a serious one and urges further efforts to reduce income inequality. But it says the increase in the minimum wage approved this year is not the correct way to achieve that goal.

It expresses scepticism about the radical changes in welfare support passed by the congress and approved by the president this year, arguing that while they may improve worker incentives, they will shrink further an already limited safety net.

In a discussion of the US system of corporate governance, the report concludes that the case for the abandonment of the traditional shareholder value-based system is unproven. It says the recent "downsizing" of American companies, far from demonstrating the weakness of the market-enforced focus on shareholder value, is evidence of "the dynamism of the US business sector, and the acuity of competition in product markets".

By Patti Waldmeir in Washington

Mr Bill Clinton signalled an important concession to Republican leaders yesterday, suggesting he might drop his opposition to a constitutional amendment requiring a balanced federal budget.

The results of last week's Congressional elections made it likely that the amendment - a central plank of the Republicans' Contract with America - would be passed with or without presidential approval. Republicans made a net gain of two seats in the Senate, where the amendment previously failed by one vote. But Mr Clinton was clearly keen to appear conciliatory on the issue.

As congressional leaders gathered at the White House to plan the agenda of a second Clinton presidency, senior Republicans said they did not expect substantive results from the meeting, called to discuss plans to balance the federal budget and other legislative business, including campaign finance reform.

President Clinton again stressed the need for bipartisan co-operation. "We're in this boat together and we have to paddle it together," he said. "That's what the American people want."

He suggested that he could accept a balanced budget amendment so long as flexibility was built in to deal with economic recessions. "We don't want to wind up in a recession raising taxes or throwing unemployed people off health care because we're trying to reach a balanced budget," he said.

Mr Newt Gingrich, the Speaker of the House, also sounded a conciliatory note, saying: "We'll seek to find every possible common ground to work with him for the betterment of America."

In another gesture of apparent conciliation, the Democratic National Committee was yesterday expected to announce tougher rules governing campaign contributions.

Meanwhile, Mr Clinton continued to struggle over his new cabinet, delaying a holiday. Mr George Mitchell is understood to have emerged as the front-runner for the post of secretary of state.

Guatemala steps up peace talks

By Johanna Tuckman in Guatemala City

Guatemala's government and leftwing Guatemalan National Revolutionary Unity (URNG) guerrillas are hurriedly negotiating the final stages of a peace settlement, with both sides eager to end Central America's longest-running and last remaining armed conflict before the end of the year.

On Monday President Alvaro Arzú told the Ibero-American Summit in Chile that all remaining details will be tied up in time to sign the final peace agreement on December 29. The basis for a ceasefire accord has been agreed.

The race is now on to negotiate the legislation of the demobilised guerrillas as a political force, constitutional reforms and a timetable for their implementation. The war has lasted 36 years and cost an estimated 140,000 lives.

The acceleration of the UN-brokered negotiations follows a breakdown in talks. The government suspended them on October 28, arguing that trust had been broken by the involvement of a guerrilla leader in the kidnapping of a member of one of the nation's richest business families.

The guerrillas had to give ground, backing away from their initial reluctance to agree a ceasefire before discussion of their entrance into the political arena. Frightened of becoming an anachronism in a region where armed revolutionary movements have gone out of fashion, the URNG is aware that its future depends on the end of the war.

The government finally agreed to restart talks on November 8, when guerrilla leader Mr Rodrigo Asturias accepted political responsibility for the kidnapping by resigning from the negotiating table. Mr Asturias, son of Nobel prize-winning novelist Mr Miguel Angel Asturias, was probably the most powerful URNG commander and a likely candidate for 1998's presidential elections.

The government is anxious to get the accord out of the way before anything happens to give further comfort to its hardliners or provoke guerrilla combatants to lose their faith in peace.

The Arzú administration is also desperate for a treaty to wave in front of international funders and potential private investors. Without it Mr Arzú will be forced to revise his vision of turning Guatemala into a demilitarised modern capitalist state.

EU backs UN vote on Cuba

The UN General Assembly with the support, for the first time, of the entire European Union, last night called for an end to the US trade embargo against Cuba. The margin, which has increased every year since the issue came up in 1992, was an overwhelming 137 to 3 with 25 abstentions. Israel and Uzbekistan joined the US in opposition, while Japan was among those abstaining.

Britain, Germany and the Netherlands, which abstained last year, joined the other EU members in support of the resolution, motivated by Washington's attempts to punish non-American companies trading with Cuba by invoking the Helms-Burton act.

Michael Littlejohns, New York

Court rejects US phone plan

The Supreme Court yesterday spurned a request by federal regulators and long-distance telephone groups to revive rules opening local phone monopolies to competition. Deregulation of the \$100bn local phone market will continue to depend largely on rulings by state regulators.

The Federal Communications Commission and the long-distance companies AT&T and MCI Communications had asked the court to reinstate the rules after a US appeals court in St. Louis last month suspended key parts until it rules on a challenge to the measure. It is a victory for the Baby Bell phone companies, other local carriers and state regulators seeking to overturn the FCC's "interconnection" rules on the grounds that it had exceeded its power and usurped state authority to issue policies on pricing and other matters. Reuser, Washington

Mexico City oil plant ablaze

More than 15.9m litres of petrol were burning yesterday in a northern suburb of Mexico City following an explosion on Monday at a storage plant owned by Petróleos Mexicanos (Pemex), the state oil monopoly. The fire, which Pemex officials said was caused by a leaking valve, is the second big accident to afflict Pemex in less than six months. In July, an explosion at the Cactus complex in the southern state of Chiapas crippled one-third of Mexico's gas processing capacity.

Fifteen people were taken to hospital after Monday's explosion, some with severe burns. Health authorities closed down schools near the burning petrol plant, and warned that Mexico City's chronic smog problem would worsen.

The Bank of Canada said yesterday it was continuing its policy of driving down interest rates with a quarter point cut to 3% per cent, in its discount rate. AFP, Ottawa

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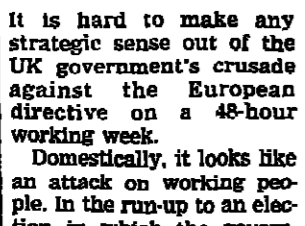


COMMENT & ANALYSIS

Ian Davidson

Yesterday's agenda

Attention on the 48-hour week is misplaced: it should be on the new relations between business and society



It is hard to make any strategic sense out of the UK government's crusade against the European directive on a 48-hour working week. Domestically, it looks like an attack on working people. In the run-up to an election in which the government needs every vote it can get, this must be a self-inflicted wound.

What is worse is that it seems so irrelevant, a throwback to a different era. The 48-hour working week does not look like an important problem in a world characterised by downsizing, part-time work, short-term contracts, subcontracting, self-employment and early retirement.

In the European context, it is hard to see the advantage of digging yet another ideological ditch between the UK and its partners. In the intergovernmental conference on the development of the EU, there is already a large agenda of issues where Britain is in a small minority - often of one. But more of that later.

Some Euro-sceptic members of the Conservative party may glory in this comparative isolation. But it does not put the government in a strong position to extract concessions from the other member states.

And since the UK is already threatening to block any progress in the intergovernmental conference, any new threat to block it cannot improve Britain's leverage. Worse it will reduce the willingness of the others to compromise on more important issues.

As for the 48-hour week itself, it looked last week as if the British government might be able to claim dramatic endorsement from an unexpected quarter - the European Commission. Its report on competitiveness in the EU was due to contain two graphs which appeared to show that unemployment was closely

correlated with labour market regulation. A row erupted between Commission departments. The Social Affairs directorate protested that the graphs were based on misleading figures cooked up by the Industry directorate. Since the Economics directorate sided with Social Affairs, the report will be published without the two graphs which were, however, released to the press to avoid cover-up charges.

The Social Affairs directorate is usually seen as a lobby for the European trade unions - just as the Industry directorate is seen as a lobby for industry. So the bureaucratic solution to the row is unlikely to silence the controversy.

On this occasion, however, the Social Affairs people may have the backing of the Organisation for Economic Co-operation and Development. In this year's Employment Outlook, the Paris-based think-tank discounted any direct link between unemployment and social legislation.

"Employment protection legislation has been suggested as one of the possible reasons for the high incidence of long-term

unemployment in Europe," it said. "However, the weak association of [such legislation] with job turnover suggests that the high incidence of long-term unemployment does not stem from EPL inhibiting structural change."

And in another report on labour standards, it said: "There is no evidence that low-standards countries enjoy a better global export performance than high-standards countries."

If the OECD is right, the UK government is simply mistaken in asserting that the removal of the 48-hour working week is vital for the rational promotion of the liberal economy.

Indeed, the central challenge facing western economies is not the deregulation of labour laws, according to a report just published by the French Centre of Young Business Leaders (CJD). It is the development of a new relationship between business and society.

"It is quite possible," the report says, "for business to get all the flexibility it needs... This is already happening through the expansion of precarious jobs and outworking."

The centre, with 2,000

members, warns that flexibility is not enough. "The more severe the competition," it says, "the greater the temptation to enslave man to the economy."

Competitiveness achieved in this way, it says, will be short term and superficial. It imposes subordination and servitude on workers which does nothing to cultivate the autonomy and responsibility expected in modern organisations.

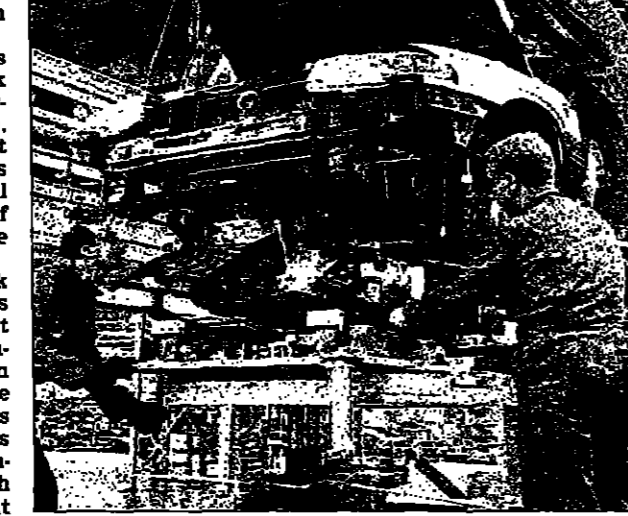
"This major paradox will certainly hold back the competitiveness of the company, and in time can only jeopardise the legitimacy of the company and its management," says the report.

Instead, it calls for a re-thinking of the organisation of work to strike a new balance between the needs of the enterprise and those of employees, which liberates the latter from traditional servitude and helps them take control of their lives.

There must be a transition from the slavery of collective employment practices, says the report, to the liberation of individual contracts. This means that it makes no sense to call for generalised reductions in working hours; but the report accepts unions must be involved in negotiating new working relationships.

"Today, in submitting to excessive constraints of productivity, in downsizing without limit, in seeking to make gains at the expense of society, business is in the process of breaking the social links which it used to build," the report concludes.

"We are convinced that unregulated capitalism will explode just as communism exploded, if we do not seize the chance to put man back at the centre of society."



Modern workers: autonomy should be encouraged

"L'Entreprise au XXIe Siècle: Centre des Jeunes Dirigeants d'Entreprise, 19 avenue George V, Paris 75008. Published by Flammarion, FFy80

LETTERS TO THE EDITOR

Number One Southway Bridge, London SE1 9HL

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Stability pact important part of Emu route

From Mr Günther Thumann.
Sir, Martin Wolf makes a toast "To fiscal independence" (November 12), and rightly so. He puts the spotlight on high government debt ratios rather than high deficits, again rightly so, although I would not stress this point too much. Deficits and debt levels are closely related. Moreover, a focus on net debt would be more appropriate than on gross debt. Unfortunately, government net debt is even more difficult to measure than gross debt.

Since we agree on the importance of sustainable debt levels it is rather surprising to find Mr Wolf argue against the stability pact as being over-rigid, excessively stringent and far too inflexible. The main objective of the stability pact is to ensure that the Emu participants stick to sustainable fiscal policies. Sustainability is defined as keeping the budget deficit below 3 per cent of gross domestic product throughout "normal" business cycles and as running debt ratios below 60 per cent of GDP. That is to say the deficit should not exceed 3 per cent even in a recession, provided there are no exceptional circumstances. In phases of normal economic activity, (technically speaking when the output gap is zero) the budget balance would be close to

balance or in surplus. Obviously, these rules allow each participating member state to make full use of the automatic stabilisers, once a sustainable fiscal position has been reached. Why is that rigid? Moreover, in cases of exceptional circumstances the 3 per cent upper limit for the deficit may be waived subject to conditions which (admittedly) still have to be defined more clearly. Is that too strict? And, in line with the principle of subsidiarity each member state keeps full control over taxation and spending, is that inflexible?

There is of course one point to be kept in mind. As the European Monetary

Institute has clearly stated in its 1996 convergence report, most member states have not yet achieved a sustainable fiscal position. Until that has been obtained fiscal policies must remain restrictive and hence countries' flexibility with regard to using the automatic stabilisers is limited, the more so the higher the debt ratio. Such transitional inflexibility is, however, unavoidable if one is serious about bringing debt ratios down to sustainable levels in the foreseeable future. So why not toast the stability pact too?

Günther Thumann, Messerschmittstrasse 60, 53125 Bonn, Germany

Computer problem a puzzle

From Mr E.W. FitzEugh.
Sir, Many of your readers will recall the early 1970s when most substantial companies were computerised, usually with massive mainframes housed in specially air-conditioned buildings the size of gymnasiums. I remember the ICI 1902 which processed accounting and a payroll of nearly 50,000 for the Plessey Telecommunications Group crashing because a pigeon built a nest in an air vent.

Compared to now, these were primitive days of information technology when the computer specialists held sway and the poor users had to take what they were given, and many programs were inadequately documented. They were also the days of decentralisation and the introduction of AT, both of which required significant changes to IT applications, but I do not remember that these caused widespread panic.

Why, therefore, with modern technology and (initially) unlimited lead-time, are we predicting disasters in the year 2000 because many date-sensitive applications include only the last two digits of the year?

Surely, when computers can control satellites, handle global cash management in umpteen currencies and beat Russian Grand Masters at chess, two simple digits are not a problem. My private pension scheme matures in 2002 and I become a pensioner in 2007 - or so I thought.

E.W. FitzEugh, 4 Chelveton Place, London W2 4TA, UK

Social disparities increased in the UK

From Ms Ariens McCarthy MEP.

Sir, Your article "EU's narrowing divide" (November 7) misses a number of crucial points highlighted by the European Commission's cohesion report which painted such a devastating picture of the UK's economy.

The report's poverty figures are already out of date. More recent figures, newly available to the Commission, indicate that nearly 25 per cent of UK households live below the poverty line, lifting the UK to equal first in the EU poverty league alongside Portugal.

However, your report failed to highlight the fact that while UK growth has been employment intensive; other countries have had an economically faster growth rate. This means that in the UK today workers work longer hours for lower pay and they do so less productively than their European counterparts - a further indication that the UK is the

sweatshop of Europe.

The Conservative government's privatisation programme and its insistence on pushing forward its deregulation agenda at every turn has not only had a detrimental effect on social cohesion but has increased the disparities between both regions and social groups.

The report confirms what many of us have known for some time; that is that social cohesion is breaking down in the UK and cites the UK as an example of a dual economy.

In fact, the report singles out several of the UK's old industrial regions as examples of zero or negative employment growth - namely the West Midlands, Merseyside and South Yorkshire. In terms of gross domestic product income per head some parts of the UK are well below the UK average.

Interestingly the UK is, yet again, singled out as one of the member states spending less of its national budget on

regional investment. Of course, 66.5bn of EU funds until 1999 should in theory help reverse the widening north-south divide. However, the full benefit and impact of these resources is being stifled by the dead hand of a Conservative government.

Labour's proposals for a decentralised regional policy will at last start to close the gaps and use EU funding more effectively to build economic and social cohesion both within and between regions of the UK.

In November, December and January, I will be conducting regional hearings with a view to looking for ways to improve on the impact of EU funds on the ground, so that a future EU cohesion report will see the UK in the premier league of member states.

Ariens McCarthy, European Parliamentary Labour party spokesperson on regional affairs, 16 North Road, Glossop, Derbys, UK

Achieving energy efficiency not so easy

From Mr Peter Cuning.

Sir, Andrew Baxter (Energy efficiency survey: "Too few photo opportunities", November 11) has correctly identified a number of the principal obstacles to individuals and others implementing residential photovoltaic schemes. As the proponent of what Greenpeace and I believe to be London's very first photovoltaic housing project in Kentish Town, I have been waiting more than eight months since the planning application was lodged. If the scheme, now awaiting the decision of environment

secretary, John Gummer, is considered so defective, an informed refusal should have been given long ago. If it is acceptable, I should have been encouraged to get on with the job.

Assuming ministers mean what they say about sustainable development they have to give it priority. My feeling is it is not cost alone but bureaucratic procedure that hinders the growth of this technology. My niece living in New England, doing a similar scheme, has got her project approved and built in less than eight months.

Even when solar power

costs are alleged to be falling, an inherently expensive technology becomes prohibitive when preceded by months of unwarranted delays.

Being a pioneer is difficult enough without having to cope with excessively slow turning wheels of the planning machine.

As a Camden councillor said of my project, "it's a wonderful idea but do it elsewhere".

Peter Cuning, 34 Savernake Road, London NW3 2JP, UK

Backlash against the axe

Is American business going soft? A quarter of its top executives, a recent survey has found, do not believe their primary job is to maximise profits. Instead, they worry more about the poor job they are doing on social issues: on work and the family, equal rights and the environment.

To those reared in the school of shareholder value, this sounds like dangerous heresy. The reality may be more subtle.

For the best part of a decade, managers have been obsessed with improving efficiency with removing costs, factories and people. There are now signs of a backlash.

Chopping back costs is all very well, but tomorrow's profits depend on growth. Some of the more thoughtful American companies are once more turning their minds to the twin sources of revenue: the customer and the workforce.

The idea that profit is not the primary goal of business is hardly new. Over 40 years ago, the management theorist Peter Drucker put the point explicitly. "Profit," he wrote in his influential book *The Practice of Management*, "is not the explanation, cause or rationale of business decisions, but the test of their validity."

In other words, Drucker argued, profits are an essential result without which a business cannot survive. But a business which views profit as its main goal may fail in its object. Its true purpose is the creation of customers: the efficient provision of goods and services which people want to buy. Get that right, and the profit will follow.

US bosses are placing greater value on the goodwill of workers, says Tony Jackson

Throughout the recent upheaval of restructuring and re-engineering, that has seen the loss of jobs, local communities in which the company is based or does significant business".

If that smacks of motherhood and apple pie, some of the findings were less obvious. The respondents were presented with a list of attributes, and asked how they felt about the company's corporate leaders. They were also asked which would be most important a decade from now.

Today's list was unsurprising. The executives saw their peers - and, by extension, themselves - as primarily aggressive and competitive. Looking 10 years out, those qualities dwindled to vanishing point. Tomorrow's leaders, the executives said, had to be compassionate team builders.

Professor Thomas Dyckman, dean of Cornell's business school, is in no doubt that something is going on here. "In the past," he says, "executives liked to talk about stakeholders while really concentrating on shareholders. Now, they've come to believe that being concerned about wider interest groups actually works through to the bottom line."

Indeed, there are specific examples of big US companies which have detailed programmes to address social issues, and are also highly profitable. Professor Dyckman lists some: Hewlett Packard, Johnson & Johnson, 3M and Merck.

Profit apart, there may be

other forces at work. Restructuring companies can be a brutal business. Perhaps, after a decade of it, senior executives are getting tired of the blood-letting.

In an intriguing variation on its basic theme, the Cornell study put the same set of questions to 250 MBA students. They were distinctly more hawkish than the executives: much more concerned with profit, much less with social and human issues.

Conceivably, there is a generation difference here. Professor Dyckman does not think so.

"In 35 years as an academic," he says, "I've found that students look at issues in black and white terms. They're used to solving problems, and bringing case analyses to a conclusion. They haven't had to face downsizing people they know. Once they come to run companies and meet interpersonal problems, I think they will change."

Overall, though, the shift of attitude among US companies has little to do with soft-heartedness. Companies are not thinking less about profit: they are simply taking a longer view of it, and a broader view of its sources.

To that extent, they are thinking more like Asian or European companies. At the same time, of course, companies in Asia and Europe are under pressure to pay more attention to their shareholders. In the American manner.

While this sounds like contradiction, it may in fact be convergence. The globalisation of capital is a familiar theme. Perhaps this is the next step: the globalisation of capitalism.

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FINANCIAL TIMES

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Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Wednesday November 13 1996

Make it work in Europe

The European Court of Justice's ruling that Britain must implement the EU's working time directive was unwelcome. But the response of Mr John Major's government has been both disproportionate and potentially damaging to the wider national interest.

There was no surprise in the court's decision. For all Mr Major's anger, the government's case that such legislation was wrongly framed under the rubric of health and safety was questioned even by some of its own legal advisers.

The directive will have little impact on working practices across Europe. Most countries already have more stringent national legislation covering working hours, minimum holidays and compulsory rest days. Britain, meanwhile, has negotiated a series of exemptions and derogations. When the directive was finalised in 1993, Mr David Hunt, the then employment minister, declared that as far as Britain was concerned "the teeth have been drawn". Mr Hunt chose to abstain rather than vote against the measure.

Most employer organisations dislike the new rules, which will add to the bureaucratic burden on business. There are also risks of anomalies as between different groups of workers. But if the national legislation to implement the directive is skilfully drawn, then its residual impact can be still further mitigated.

That said, the court's ruling is an unwelcome symbol of the extension of European jurisdiction into areas best left to national discretion. Its broad interpretation of what constitutes health and safety may have also opened the door for

further measures. But the level playing field necessary for the single European market does not require harmonisation of the detail of social legislation.

And while the drive in Britain for flexible labour markets should not become synonymous with a return to Dickensian working conditions, there has been a dangerous tendency in continental Europe to favour regulation over competitiveness. Mr Padraig Flynn, the EU's social affairs commissioner, too often sees harmonisation as an end in itself.

This does not justify, however, the bellicose tone of the government's response. By threatening to veto the outcome of the EU's intergovernmental conference, Mr Major has made the issue yet another *casus belli* in a seemingly perpetual conflict with Britain's European partners. Parallels with the ill-fated "beef war" are inevitable, as is the suspicion that his reaction owes as much to pressure from the Eurosceptics on the Tory backbenches as to the substance of the issue.

It is fine to make the case against the extension of social regulation, but damaging to do so in a manner which seems calculated to weaken rather than strengthen Britain's voice in the EU. Isolation may occasionally be an awkward necessity, but it should never be elevated into an aim of policy.

As for the intergovernmental conference, Sir Leon Brittan, the Conservative vice-president of the Commission, is surely right in his assessment that Mr Major can secure his objectives on this issue only if and when he is prepared to accommodate the interests elsewhere of Britain's European partners.

Announcing a new era in integrated electronics. A programmable computer on a chip.

With this advertising slogan, Intel - then a fledgling California chipmaker with annual sales of \$9m - launched the world's first microprocessor 25 years ago.

With hindsight, that advertisement in 1971 might have been bolder. "Announcing the digital industrial revolution" would have proved accurate. "Introducing technology that will bring vast changes to business, agriculture, transport, education, communications and entertainment" would not have been overstepping the mark.

The microprocessor was to become the "engine" of the information age. It would enable the broad application of digital electronics to virtually every aspect of life. By virtue of its small size, rapidly rising computing power and relatively low cost it would provide millions of people with direct access to computers and digital communications, create industries and destroy others.

But little of this was evident a quarter of a century ago. "We thought we had something pretty important," recalls Mr Gordon Moore, chairman and co-founder of Intel. But the makers of the first microprocessor had no concept of how broad the impact of their technology would be.

They had shrunk the electronic circuits of a computer's central processing unit on to a chip of silicon. It was the first programmable chip - a technology breakthrough - but it was not at all clear what it might be used for.

"We expected the microprocessor to be used as a controller in various types of machinery," says Mr Moore. Mr Ted Hoff, who invented the microprocessor, remembers suggesting that the chip could be used in elevator controls or traffic lights.

Originally, however, the 4004, as Intel called its first microprocessor, was designed for use in a desktop calculator. Mr Hoff, now an Intel senior vice-president, explains how Intel had won a contract to manufacture chips for a desktop calculator designed by



Ingram Pinn

A microprocessor controller for a washing machine was something that an electronics company could brag about in 1975.

At this stage, microprocessors were replacing mechanical controls and custom-designed electronic circuits, rather than creating new types of applications. They brought lower cost or improved performance to a wide variety of products, but they did not force fundamental changes.

By the end of the 1970s, however, microprocessor power had increased several hundredfold and the "digital revolution" was under way with the emergence of personal computers from companies such as Apple Computer, Atari and Commodore.

Initially, Intel did not take much interest in the personal computer. Mr Moore recalls: "In

the mid-1970s, someone came to me with an idea for what was basically the PC. The idea was to fit out 8080 [third generation Intel microprocessor] with a keyboard and a monitor and sell it in the home market. I asked 'What's it good for?' And the only answer was that a housewife could keep her recipes on it. I personally didn't see anything useful in it."

International Business Machines changed Intel's mind. In 1981, the world's largest computer company launched its first PC using an Intel microprocessor and software from Microsoft, then a small Seattle venture.

In what Larry Ellison, chairman of Oracle, a leading software company, has called "the single biggest mistake in the history of enterprise" IBM did not acquire the rights to Intel's chip

design or Microsoft's programs. PCs proliferated as dozens of manufacturers "cloned" IBM's design. By 1985, Intel had annual revenues of \$1.2bn and Microsoft was the dominant supplier of PC software. Their success fuelled development of ever more powerful chips and PC programs.

Over the next decade, the entire computer industry was reshaped by microprocessor technology as chips first outpaced the performance of minicomputers - the inspiration for Mr Hoff's invention - and then began to encroach upon the performance of mainframe computers.

There was no stopping the microprocessor. As networks of PCs displaced larger, central computers, hundreds of thousands of jobs were lost when "established" computer companies "downsized" operations.

Yet the microprocessor also created a vast new PC industry which today has worldwide sales of about \$200bn (£125bn). The latest generation of IBM mainframe computers are packed with microprocessors, and Digital Equipment, the leader in the minicomputer era, manufactures one of the fastest microprocessors for use in its own products.

Today, it is difficult to think of any industry, or aspect of life, that is not touched by microprocessor technology.

In the workplace, PCs have become a standard office tool. To a significant degree they have also upset the traditional "top down" flow of information within organisations by giving individuals direct access to computer power. PCs have also become a tool of democracy.

In the home, the PC first gained acceptance as a high-tech hobby and then as an educational tool. Rather than purchasing encyclopedias for their children, well-heeled parents would buy a PC - and use it themselves to catch up on work or play games.

Without noticing, we make use of microprocessor technology every day. It powers the supermarket cash registers and the computers that keep track of your bank account.

When you visit your doctor's office or a hospital, your health records are usually accessed by a personal computer. Should you need surgery, or medical tests, microprocessor-driven electronic instruments will process and analyse the data and provide results that doctors will use to make life and death decisions.

Farmers use microprocessor technology to keep track of crop yields, milk production and cattle as well as to access weather information and maintain financial records.

As many as a dozen microprocessors are hidden in the average family car. In the home, the microprocessor has become a standard component of all electrical appliances.

Cable television decoders and video tape recorders contain these chips. Aircraft, satellites and guided missiles all depend on microprocessor technology. And then there is the Internet. This global computer network is the latest example of the broad impact of rapid advances in chip technology.

For the past 25 years the computing power of microprocessors has increased at a rate of almost 50 per cent a year. Today's most advanced microprocessors are about 20,000 times more powerful than the original Intel 4004.

Another rough measure of advances in microprocessor technology is the number of transistors on a chip. The 4004 incorporated 2,300 transistors, the basic elements of an electronic circuit. The Pentium Pro, Intel's latest chip, has 5.5m transistors.

For how long can this pace of advance continue? Looking ahead 10 years, Intel's top engineers see no slackening. By 2006, the highest performance microprocessors will have between 300m and 400m transistors on a chip, says Mr Albert Yu, Intel director of microprocessor products.

In the business world, financial analysis and decision support programs will also feature three-dimensional graphics. PC users will be able to take a virtual tour of a factory or a country without leaving their screens.

As chipmakers continue to shrink transistors to smaller and smaller sizes, circuit elements will eventually approach the size of atoms. This is the ultimate barrier to further advances in chip technology. When and if it will happen remains, however, a matter of debate among industry experts.

German budget

There was a hole in Mr Theo Waigel's budget and he fixed it. The deal worked out by the German coalition partners on Monday was the minimum the finance minister needed to keep both his fiscal credibility and the ruling coalition intact.

Whether it will ultimately be enough is another matter. The details of the DM25bn budgets cuts have to be worked out by the Bundestag budget committee tomorrow, before the final reading of the 1997 budget in the lower house of parliament later this month. But the outline agreement already passes two important tests.

First, it preserves Mr Waigel's place on the moral high ground as regards qualifying for monetary union. Others may judge his budget promises for 1997 - Germany keeps them. That, at least, is the message. Yet the fact that Mr Waigel has not resorted to French-style tactics to achieve the Maastricht targets does not make him any less dependent on the behaviour of the economy.

While not judging the figures, exactly, Mr Waigel has not been above some convenient optimism. The budget assumes Germany will achieve 2.5 per cent growth next year, the latest consensus forecast among private

forecasters was for 2.2 per cent growth in 1997, after 1.2 per cent this year. Worse than expected unemployment has already forced Mr Waigel to find DM4.1bn in subsidies for the federal labour office and an extra DM2.3bn for payments to long-term unemployed. Last week's disappointing October jobs figures - coupled with other signs of waning growth - could yet push borrowing higher.

The obvious, second merit of the deal is that the coalition lives to fight another day. That all of the revenue shortfall is to be met by spending cuts was calming news for Free Democrat leaders, still cross at having been forced, last month, to agree a delay in next year's solidarity surcharge. But as Mr Waigel well knows, the truce between the coalition partners will last only as long as taxes, including the surcharge, are kept off the agenda.

In December, in other words, the same divisions will emerge. As the Bundesbank president, Hans Tietmeyer, commented yesterday in the rather different context of Emm: "A beautifully posed photograph on a sunny day does not necessarily set the stage for a good future."

Insurers merge

The merger of Axa and Union des Assurances de Paris creates another entrant for the rapidly emerging global superleague of insurance companies.

Because insurance has traditionally been a domestic business, the league is still not fully formed. Measured by sheer size, it is dominated by insurers such as Japan's Nippon Life and Prudential of the US. If international reach is also a yardstick, potential contenders include AIG of the US, Allianz of Germany, Zurich of Switzerland and ING of the Netherlands and Britain's Commercial Union and the new Royal & Sun Alliance.

This is a distinctly mixed bag of companies. Some are innovative and well-managed; others struggle to shake off high costs and inertia bequeathed by years of semi-protected markets and stifling regulation.

The Axa/UAP merger encapsulates both these aspects. Under Claude Bébéar, Axa has grown rapidly from its origins as a regional mutual insurer to become an international force. Its transformation of Equitable of the US and its brisk innovation are striking. UAP, trying hard to cope with the problems of the past, is larger but weaker. Whatever the individual char-

acteristics of the contenders for global status, however, a bigger question is whether the industry possesses the economies of scale which justify such consolidation. There are undoubtedly some savings to be made by spreading administration and technology costs across a wider base of business, and by negotiating better reinsurance rates.

Insurance markets are still segmented on a national basis, however. And in most countries, distribution is through agents rather than through in-house sales forces. These are both barriers to big savings from scale.

The rewards in the new era will go to those companies - whatever their size - which best adapt to a changing industry. At an operating level, that requires innovation in new products, in distribution, and in efficiency. At a strategic level it requires a sharp focus on the opportunities and threats created by an ageing market, a creaking welfare state, and a growing appetite for simpler, cheaper savings products. Size alone is no indicator of whether a company possesses these skills; it may even be a handicap. To rush for it blindly would be a mistake.

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SPY GAINS?

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On the march

The powerful politically... the government's pledge (pace... the crown of IRI, Italy's... the spotlight has turned on

Ringing bells

The powerful politically... the government's pledge (pace... the crown of IRI, Italy's... the spotlight has turned on

Ernesto Pascale, the canny boss of Stet, whom the government regards as having been at best lukewarm towards privatisation. Pascale has spent his entire working life in state-run telecommunications, being made Stet's boss in 1994, championed by the rightist National Alliance then in government.

When the Prodi government took office in May, several ministers sought to replace Pascale with the excuse that his appointment needed to be re-confirmed. But the cabinet balked; he knew the business inside out and his removal risked being too disruptive. Now the government has a new excuse with its decision on Monday to merge Stet with Telecom Italia, its main telephone operating company, as part of the path to privatisation.

Fashion victims

New York, London and Jakarta. Fashion Café, the fashion industry's answer to Hard Rock Café, had just sashayed down its first Asian catwalk. In Indonesia.

Agony over?

US Air is being coy as to how much its identity change to US Airways is costing, but it sounds as if it involves a fairly extensive redesign.

50 years ago

Italy And The Lira. According to a Rome message yesterday, the Italian Minister of the Treasury has categorically denied rumours that his Government has decided to devalue the lira. This statement is strange after the utterances of Signor Bertone at Turin a week ago. Unless a number of intelligent observers have been misled, that government was not only stated that a new currency was to be introduced, "as soon as the new notes were available," but he also hinted that devaluation would be in two stages.

Global PC sales

Million units

| Year | Surgeon's markets | Home | Business | Workstations |
|------|-------------------|------|----------|--------------|
| 1990 | ~10 | ~10 | ~10 | ~10 |
| 1995 | ~30 | ~30 | ~30 | ~30 |
| 2000 | ~80 | ~80 | ~80 | ~80 |

100 years ago

Railways in China. Peking, 12th Nov. The Tsung-li-Yamen has received a secret edict appointing Shen Taotai director general of railways, and granting permission for the construction of the Hankau, Canton and Suchan lines. For this purpose permission is granted to borrow twenty million taels. Ten millions will be furnished by the 'Tsung-li-Yamen from the last loan, and the northern and southern superintendencies will furnish three millions and seven millions respectively. On the Hankau line native labourers are to be employed as far as possible, but foreign engineers may be engaged.

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Financial Times

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"Do what no one has done before." KAZUO INAMORI, founder of Kyocera

FINANCIAL TIMES

Wednesday November 13 1996

Shepherd DESIGN, MANAGEMENT, CONSTRUCTION & ENGINEERING

UK threatens EU clash over employment laws

By Caroline Southey in Brussels and Robert Peston in London

Mr John Major, the UK prime minister, last night set Britain on a collision course with its European Union partners over employment and social law after the European Court of Justice ruled that the UK must implement a directive on working hours.

European court yesterday, which ruled that the 1993 working time directive was applicable in the UK.

The directive imposes a maximum average 48-hour working week for many classes of employees and a minimum entitlement to four weeks paid annual leave.

In his clash with Mr Santer, Mr Major accused the EU of damaging British industry through over-regulation. Mr Santer retorted that the EU favoured maintaining "adequate social provisions" and this did not amount to "placing unnecessary burdens on business or damaging competitiveness".

Mr Major's demands included extending the right of veto to EU health and safety laws and that the Commission refrain from using the health and safety provisions to introduce employment legislation.

Mr Santer, welcoming the court's decision, insisted that the Commission had the right to "initiate legislation as fore-

seen under the treaty" - including under the health and safety provisions. Britain challenged the directive on the grounds that it was not a health and safety issue.

The ruling also widened the definition of health and safety at work, opening the door for the Commission to come forward with new social policy initiatives.

In a display of anger, Mr Major told British MPs that he would "not accept what has been determined by the courts today". The Commission retorted that Britain was "threatening to hold the IOC to ransom".

In his letter to Mr Santer, Mr Major said the directive was counter to the spirit of the opt-out he won from the social chapter under the Maastricht treaty. "It is unacceptable and must be remedied," he wrote.

Open door, Page 8 Ian Davidson, Page 10 Editorial Comment, Page 11 Lex, Page 12

Sherritt defies US to expand Cuban interests

By Robert Gibbons in Montreal and Pascal Fletcher in Havana

Sherritt International, the Canadian mining company, plans to increase its holdings in Cuba through debenture issues worth up to C\$600m (\$47m). The move is in defiance of hostile US legislation aimed at stopping investment in the island.

The debenture issues signal the Canadian company's determination to maintain and expand its operations in Cuba. Sherritt is one of several companies singled out under the US Helms-Burton law passed earlier this year, to allow the US State Department to take action against international companies investing in Cuba.

In July US authorities informed Sherritt directors, who include two prominent British businessmen, that they would be barred from the US under Title IV of the law, a move that drew official protests from Canada and Britain. However Sherritt held a board meeting in Havana two months ago.

Sherritt has raised a first tranche of C\$600m by selling 6 per cent 10-year convertible debentures to a Toronto underwriting syndicate led by two independent underwriters, Griffiths, McBurney and Midland Walwyn.

The move represents a major expansion of Sherritt's business in Cuba. The company already operates in oil exploration, nickel mining, farming and tourism and owns 50 per cent of the Moa Bay mining operation in partnership with the Cuban government.

Mr Ian Delaney, Sherritt's president, would not give details of how the new funds would be deployed. But a spokesman, Mrs Merrin Day, said the company was "dedicated to be an infrastructure company in Cuba and we are pursuing this strategy... Our goal is to be Cuba's Canadian Pacific".

Sherritt said the new money would go into Cuban oil refining, property development, sugar production and communications projects.

The company is said in Cuba to have been considering the purchase of a large stake in an investment venture to modernise Cuba's telephone system, involving Mexico's Grupo Doms and Stet of Italy.

By midday yesterday, Sherritt International's share price was down 75 cents from Friday, when the plans were first announced, to C\$5.55.

Many analysts expect the new Clinton administration to water down the Helms-Burton law. As it stands US citizens can sue foreign companies or individuals over property confiscated by the Castro regime.

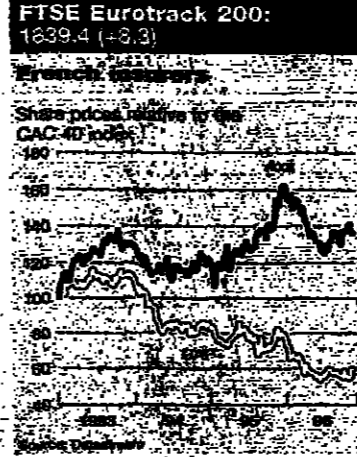
THE LEX COLUMN The Axa falls

The effective takeover of UAP is an undoubted coup for Mr Claude Bèbéar, Axa's chairman. But for all the emphasis he laid on it yesterday, sheer clout alone does not amount to a convincing case for this merger. Of course, size brings some benefits. But there are downsides too: giants are rarely nimble or slim. And, awkwardly, the merger will weight Axa more towards non-life insurance and more towards France - precisely the reverse of the characteristics which have made the shares such a favourite.

Fortunately, the deal has a more compelling attraction: cost cuts. Axa is so far projecting post-tax savings of FF1bn from 1999, of which about 60 per cent should go to existing Axa shareholders. This alone is not enough to justify the takeover premium of FF13bn or so implied by Axa's current share price. But it is a good start - especially since Axa's plans look conspicuously conservative.

Even so, investors are undeniably left with a gamble: that Axa's unusually shareholder-oriented management will manage to squeeze enough value out of UAP to make the deal worthwhile. Still, there are good reasons to give them the benefit of the doubt: their record; and the fact that the opportunity, especially in UAP's French business, is certainly there.

In broader terms, the fact that well-managed Axa is taking over UAP looks good news; corporate France badly needs such Darwinian progress. But before outsiders get euphoric, they should pause for all the talk of shareholder value, Axa is promising the merger will involve no redundancies. And nearly half the merged group's voting rights will be in friendly hands. This is, still, a very French solution.



FTSE Eurotrack 200: 1639.4 (+3.3)

industries such as security and hotels may change, but most employers should be able to negotiate flexible working practices.

This is not to suggest the directive will be without impact. To carry on doing what they already do, some companies will have to do more negotiating and keep more records. As ever, big ones will be best placed to manage, but even small companies should be able to get by, albeit with a heightened basic factor.

The more enduring impact of the dispute will be political. The UK's relations with its EU partners can only deteriorate further if this issue becomes an obstacle to progress in the intergovernmental conference.

German takeovers

Like German tourists, German companies are staking out claims on more and more foreign shores. Henkel's hostile \$1.2bn offer for Loctite of the US follows last year's aggressive takeover of Britain's AAH by Gebe. But the traffic is distinctly one-sided. The only notable attempt by a foreign company to mount a hostile takeover of a German one in the past few years was France's unsuccessful tilt at fellow tyre company Continental.

The reasons for Germany's impenetrability are well-rehearsed. Most public companies have friendly long-term shareholders in the form of banks and insurance companies. Many also have poison pills, stopping a single shareholder exercising more than 5 or 10 per cent of the votes whatever the size of his stake. Matters are not improved by Germany's new takeover code, which contains no provision for compulsorily mopping up loose shares at the end of an offer. So a hostile bidder could get stuck with, say, 85 per cent of a company and be unable to consolidate it for tax purposes.

Some of these defences are breaking down. Poison pills are on the way out - Continental and RWE have recently abolished them. And banks would probably unwind their industrial stakes if they could get capital gains tax relief. Still, a cultural resistance to hostile takeovers remains. But the more German companies act aggressively abroad, the harder it will be to argue that unfriendly takeovers are quintessentially un-Germanic.

Additional Lex comment on Allied Domecq, Page 19

Zaire crisis

Continued from Page 1

militia responsible for the genocide in Rwanda in 1994, and who shelter within the ranks of the refugees.

A plan for a Franco-Spanish intervention collapsed last week. But as a nation with no colonial history in Africa, Canada appears to have won wide acceptance to command a force that must be seen as neutral by all parties.

Canadian diplomats warned that because of commitments in Bosnia, Canada was unlikely to be able to send more than 1,000 troops. Unless the US came forward with substantial support "it could be two weeks before our troops are on the ground".

Last night Mr Raymond Chartrand, UN special envoy, said he hoped a summit could be arranged between Zaire and Rwanda.

Swiss banks face fresh attack in Nazi victim probe

By William Hall in Zurich and Norma Cohen in London

Swiss banks faced fresh international criticism yesterday after Switzerland's banking ombudsman said he had found only SF11,000 (\$8,750) in dormant bank accounts linked to Nazi holocaust victims.

Mr Hanspeter Häni, the ombudsman, who acts as the first contact point between the banks and claimants, said that his initial search had helped 11 claimants track down SF1.6m in dormant bank accounts but only five, with claims for only SF11,000, were related to the holocaust.

Three were descendants of bank customers murdered by the Nazis. The other two were Romanian Jews who were deported during the war.

The World Jewish Congress yesterday denounced the ombudsman's efforts as "pathetic".

His findings will widen the gulf of understanding between Jewish organisations, which believe that Swiss banks hold several billion of dollars belonging to holocaust victims, and the banks, which argue that most of the money has been found by earlier investigations.

Last year, the banks identified SF38.7m in accounts established before 1945 and dormant for at least 10 years with no known owner. The ombudsman's task is to help claimants to track down their

funds. The WJC said Mr Häni's reliance on the banks to investigate their own dormant accounts was inadequate.

"The ombudsman only makes a photocopy of the claim and circulates it to all the Swiss banks asking: 'Can you match these names and dates,'" said Mr Kalman Sultanik, vice-chairman of the congress. "He doesn't send in a team of investigators. He's just a photocopy service."

Mr Häni said that the figures might seem disappointing at first glance but he was encouraged that something had been found. The ombudsman, who is financed by the Swiss banks, was given his role at the start of this year in a bid to defuse criticism that the banks were dragging their feet in turning over the bank accounts of holocaust victims.

He received 2,229 applications for help in the nine months to end-September. These applications have resulted in 892 questionnaires being returned. In 55 cases, the banks had asked for more details. In 40 instances, the claimants had been unsuccessful but, in 11 cases, the ombudsman was able to put a claimant in touch with a bank.

Mr Häni is doubling the size of his team and has undertaken to be the central contact office for an indefinite period. However, he forecast that future investigations would not lead to any significantly different results.

Axa, UAP

Continued from Page 1

to realise at least FF500m of cost savings from eliminating overlapping activities in 1998, rising to about FF1bn in 1999. This was in spite of a pledge to make no "collective redundancies" in France.

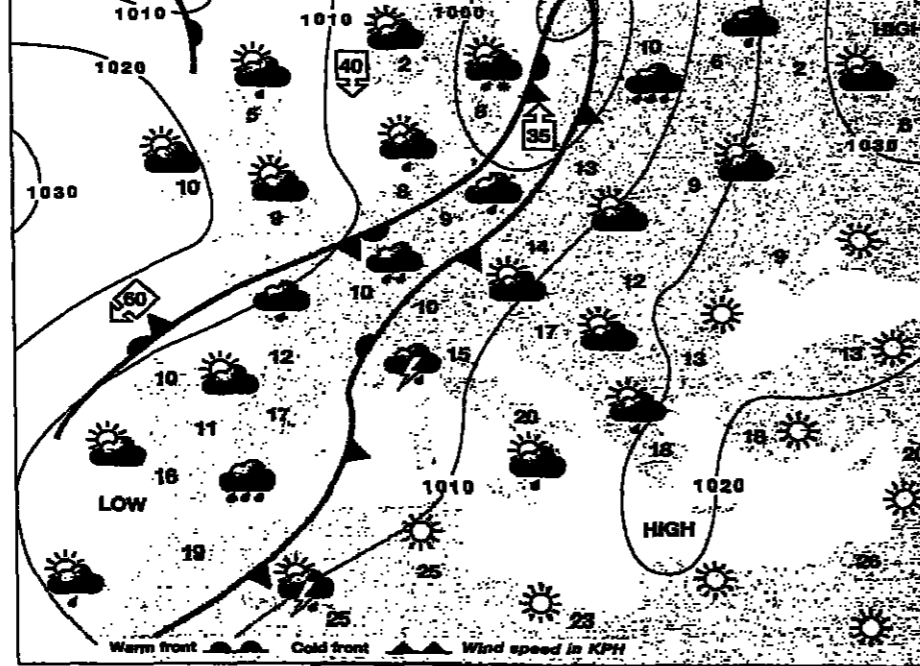
The financial fortunes of the two groups differed markedly in recent years. Axa's first-half net income, reported in September, was up 52 per cent to FF1.98bn on revenues of FF1.9bn. UAP reported a 7 per cent cost advance to FF880m on turnover of FF86.4bn. In 1995, it made its first full-year loss - of FF2.06bn - after making heavy provisions for property holdings and loans.

FT WEATHER GUIDE

Europe today

North Sea countries will be settled. Low pressure will promote abundant cloud and precipitation over Scandinavia. Most of the precipitation will be in the form of snow as temperatures stay below freezing. An active low near the coasts of Spain and France will maintain a southerly air flow. The air will gather moisture as it passes over the warm water. Heavy thunder showers will develop as the moist air ascends into the Alps. A northerly air flow will develop over the North Sea resulting in sunny intervals mixed with isolated showers.

Five-day forecast Most of Europe will be settled for the next few days but heavy thunder showers will persist along the southern slopes of the Alps. High pressure will promote sunny intervals mixed with occasional showers over central Europe.



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES

Table with columns for city, maximum temperature, and weather conditions. Includes cities like Abu Dhabi, Accra, Algiers, Amsterdam, Athens, etc.

Lufthansa logo and text: No other airline flies to more cities around the world.

FOREIGN EXCHANGE MAY BE A COMMODITY, BUT WE CAN STILL BE CREATIVE. The Royal Bank of Scotland advertisement featuring a portrait of a man and various financial services.

Handwritten signature or note at the bottom of the page.

LEGAL DEFINITIONS
compensation n. 1 that pleasurable
feeling when the cheque arrives in the
post 2 payment made by someone to
cover the cost of damage or hardship
which has been caused. See
ROWE & MAW: asap (ph 0171-248 4282)

FINANCIAL TIMES
COMPANIES & MARKETS

Wednesday November 13 1996

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IN BRIEF
Allied Domecq
rejects demerger

Sir Christopher Hogg, Allied Domecq chairman,
pledged "sustained earnings growth" as he
rejected a demerger of the UK alcoholic drinks
and retailing group. After years of restructuring
and change, it will focus instead on improving
performance. The group reported an 11 per cent
drop in annual profits before tax and exceptionals
to \$576m (\$948m). Page 18

Henkel sees annual earnings growth
Henkel, the German consumer goods and chemicals
company, is confident it can generate
higher earnings in 1996. Nine-month pre-tax
profits rose 6 per cent with turnover 15 per cent
higher. Page 15

Adidas confirms strength in third term
Adidas, the German sports goods manufacturer,
underlined the company's strong financial and
commercial performance since it came to the
stock market a year ago with a 30.8 per cent rise
in third-quarter pre-tax profits. Page 15

US stores below expectations
US retailers' profits are running below expecta-
tions in the third quarter, according to results
announced for three of the biggest store chains.
The news triggered a fall in share prices for the
sector. Page 17

Westpac improves 19.5% to A\$1.1bn
Westpac, the Australian banking group, kicked
off the sector's annual reporting season with a
19.5 per cent increase in annual after-tax profits
to A\$1.13bn (US\$88.9m). Page 18

Chinese group in 30-year alumina deal
China's biggest aluminium producer has signed
a unique 30-year supply contract and is to pay
\$240m in advance for raw material from Alcoa
World Alumina and Chemicals, which is the
world's largest supplier of alumina. Page 24

Table with 3 columns: Company Name, Share Price, Change. Includes AT&T, ActivCard, Adidas, Agip, Altours, Alcoa World Alumina, Allied Domecq, American Airlines, Asa, BA, BOC India, Bank of Taiwan, Bayerische Vereinsbank, Bre-X Minerals, British Telecom, Ceva, Ceska Sportstina, China Nat Nonferrous, Chiyoda, Claco Systems, Citicorp, Clubhaus, Coir, Deutsche Bank, Deutsche Telekom, Dominion Resources, Dr Solomon, E-Plus Mobilfunk, East Midlands Electr, Emerson Holdings, Eramet, Eurocamp, Eurofima, Fidelity, France Telecom, Golden West, Halifax, Henkel, Home Depot, IBM, Inchcape, Infrastructure Trust, Innogenetics, Intel, JCI, JC Penney, Johnson Matthey.

Market Statistics
Annual reports service 28.29
Benchmark Govt bonds 22
Bond futures and options 22
Bond prices and yields 28.29
Commodities prices 28
Dividends announced, UK 18
EMIS currency rates 13
Eurobond prices 22
Fixed Interest Index 22
FT Gold Mines Index 34
FT/SMI-A World Index 30
FT/SMI-100 Index 22
FTSE Actuaries share index 30

Chief price changes yesterday
FRANKFURT (DEM)
DAX 122.5 + 6.5
SAP 373.7 + 4.5
Paribas (FRF)
AGF 194.1 + 8.3
Alcatel 441.0 + 2.8
BNP 216.8 + 16.5
Lazard 1277 + 30
Lloyds Bank (GBP)
Lloyds 577 + 20
Barclays 580 + 56
HSBC 587 + 22
Paribas (GBP)
Paribas 800 + 20
Nissan Motor 614 - 13
HONG KONG (HKD)
Hutchison Whampoa 57.5 + 1.0
Whitbread 19.05 + 0.15
Wing On Co 7.95 + 0.15
Hain 33.7 - 1.3
Sui Wah 28.8 - 0.8
Wah Kee 38.8 - 0.8
HONG KONG (USD)
Hutchison Whampoa 41.0 + 2.8
Whitbread 13.75 + 2.75
Wing On Co 42.25 + 3.75
Hain 24.75 - 4.25
Sui Wah 23.75 - 3.75
Wah Kee 26.0 - 2.75

Trio in race to list first on Easdaq

By Nicholas Denton and Clive Cookson

European market hopes to compete with Nasdaq

Three companies are vying to be the first to come to market on a new European stock exchange for high-technology ventures. Dr Solomon's Group, a UK company which develops software to combat computer viruses and treat damaged hard disk drives, plans to raise at least \$55m, giving it a market capitalisation of about \$300m. It is scheduled to begin trading on the Easdaq market on November 26. Innogenetics - an 11-year-old Belgian company specialising in genetic

testing - hopes to raise \$70m and achieve a market capitalisation of about \$220m. It anticipates listing on Easdaq in the same week as Dr Solomon. ActivCard, a French developer of smart cards that can validate the identity of personal computer users, is also seeking to be first on the new Brussels-based exchange. Easdaq was set up in September to provide a European counterpart to the Nasdaq exchange in North Amer-

ica and stimulate growth of high-tech companies in Europe. It is designed to encourage venture capitalists to invest in start-up companies by providing an "exit" - the means to realise investments by selling holdings in maturing companies to institutions such as pension funds. Easdaq expects to see a dozen stocks quoted by the end of January and up to 50 this time next year. But it had not attracted an initial public

offering until Dr Solomon, Innogenetics and ActivCard launched their issues. Dr Solomon is also seeking a listing on the Nasdaq exchange. Investment bankers said it remained to be seen how much trading would actually take place on the European market. The Dr Solomon public offering, as well as financing additional research and expansion of the company's North American sales effort, will

result in a windfall for its executives. Dr Alan Solomon, co-founder, will share about \$30m of the proceeds with other executives and the company's backers. The management's remaining 24.4 per cent stake will be valued at about \$75m. Goldman Sachs, lead manager of the Dr Solomon offering, refused to comment yesterday citing Securities and Exchange Commission restrictions. Hambrecht & Quist is managing the ActivCard offering. Engine of the digital age, Page 11

New Australian fund to finance infrastructure

Trust seeks to raise A\$300m with stock market flotation

By Nikki Tait in Sydney

Australia will get its first listed infrastructure fund next month when Infrastructure Trust of Australia seeks to raise A\$300m (\$236m) in a stock market flotation. The launch of the fund reflects the increasing emphasis on private infrastructure projects in Australia - a development spurred by the squeeze on government budgets, the growth in privatisations and by some of the development required for the hosting of the Olympic Games in Sydney in 2000. The fund is being marketed by Macquarie Bank, the investment banking group, which has been involved in many of the private sector infrastructure projects undertaken. Some 300m stapled units in the fund are being sold, with about 70 per cent expected to go to institutional investors and the remainder to the retail market. Macquarie said yesterday that about 25 per cent of the institutional portion was likely to be sold to overseas investors. The initial forecast yield on the stapled securities, at the A\$1 per unit application price, is an annualised 9.1 per cent. ITA is already committed to invest in four tollroad projects in Sydney and Melbourne. Purchasing stakes in these assets will consume A\$231.4m although this will

be spread over several years. Macquarie, which will manage the fund, said that it expected ITA to grow fairly rapidly and diversify its holdings as new opportunities came on stream. Around 10 additional possible investments are under consideration. Including a number of projects arising from the impending privatisation of Australia's main airports. ITA could double in size over the next two to three years, the bank indicated, and further capital raising - probably via rights issues - was likely. Its investment portfolio will not necessarily be limited to Australia and opportunities could be referred by the bank's London and New Zealand-based offices. Macquarie conceded that its separate active advisory role in infrastructure projects could pose problems - for example, in the case of the airport privatisations where there are numerous competing consortia advised by other banks. However, Mr John Cauldron, managing director of the corporate finance division and a director of ITA, said he did not believe that this would seriously limit ITA's investment options. "My guess is that competitors will want to refer projects to us," he said, claiming that the availability of a ready pool of investment funds would be attractive.



Zip: Ronald Perelman, billionaire investor, is preparing to leap to the rescue of Marvel Entertainment, the New York-based group, whose cartoon heroes include Spiderman (above). However, the salvation may have mixed blessings. Report, Page 17

Westinghouse set to hive off industrial arm

By Richard Waters in New York

The board of Westinghouse Electric, the US conglomerate, was due late yesterday to consider a plan that would mark the final stage in one of the more unusual corporate restructurings of the 1990s. If approved it will turn what was once one of the best known names in kitchen appliances into a pure media and entertainment group controlling the largest number of television and radio stations in the US. Westinghouse said five months ago that it was considering separating its newer broadcasting businesses from its traditional industrial operations, which include power generation and refrigerated transport. The study was prompted by a prolonged decline in the group's shares which had failed to respond to its \$5.4bn acquisition a year ago of CBS, the television network company. By shedding its industrial businesses the company could become more attractive to investors in the broadcasting business. The split-up would also complete a remarkable piece of manoeuvring by Mr Michael Jordan, the former PepsiCo executive and McKinsey consultant recruited in 1993 to turn around the ailing conglomerate. Mr Jordan said he planned to revive Westinghouse's range of industrial businesses while retaining its small but profitable broadcasting operation. Since then, however, he has shed a substantial part of its industrial holdings and repositioned the company through the purchase of CBS and the pending \$3.8bn acquisition of Infinity Broadcasting, a radio station group. By concentrating on buying radio and television stations, rather than following the fashion of buying companies that produce programming, Mr Jordan has built a TV and radio group with television stations which reach 32 per cent of all US homes, close to the limit set in this year's Telecommunications Act. As a separate company, the broadcasting business could be worth \$20-\$22 a share, while the industrial group could trade at \$3-\$4 a share, said Mr Nick Heyman, an analyst at NatWest Securities.

Deutsche Bank seeks to double Asian profits

By Andrew Fisher in Frankfurt

Deutsche Bank, Germany's biggest bank, seeks to double its profits from Asia over the next two to three years as part of its push to become a global bank. Mr Ulrich Cartellieri, a director, said. It has about DM50m (\$4bn) committed to the region, of which nearly DM1.5bn is working capital and the rest is outstanding loans. This makes the bank one of the region's biggest German investors. Mr Cartellieri said operating profits from Asia-Pacific countries should be at least DM500m this year. This compares with analysts' estimates of 1996 group profits of about DM50m, against DM4.2bn last year. "The plan is to reach DM1bn in the next few years," he added. The group has spent heavily on technology to support its commercial and investment banking activities at a time of regional economic and political volatility. It has increased the capital of Deutsche Morgan Grenfell, the investment banking unit, in Japan by DM600m. The region receives about a third of group investment banking spending. Deutsche Bank in Asia, Page 14

Barry Riley
Topsy-turvy times
when stocks lead bonds

Relationships between the bond and stock markets are intensively monitored and yet are imperfectly understood and poorly predicted. Oddly, this year's further advance by equities on Wall Street - the S & P 500 index now shows a total return of about 21 per cent since the beginning of January - has been achieved despite a corresponding return of a mere 3 per cent on 10-year Treasuries. Confusingly, in emerging markets, the pattern has been quite different, as a note from ING Barings' strategy team discusses. Here, bond markets have been leading, with J.P. Morgan's Brady bond index boasting an impressive return of 28 per cent. But the much-touted emerging equity markets have been enduring a very patchy year - with the global indices rising only 6 or 7 per cent.

In 1996, global bond managers, flush with liquidity, have been chasing risks and shunning core markets such as the US and Germany with their poor returns. Currency risks in the emerging European Union countries have been perceived to be overpriced in the context of monetary union. In Latin America, in contrast, the credit risks have been seen to be attractive (Brady bonds being dollar-denominated, there is no separate currency risk). Most Latin American equity markets have outperformed the global emerging stock market indices this year. Disappointments have been more common in Asia, and ING Barings suggests that one problem there may have been the absence of fixed income markets to drive equities higher.

Meanwhile, the continuing strong performance of US equities - notably, perhaps, the 30 per cent resurgence by the technology sector indices since July - has switched US investors off from emerging markets. Remember that the annus mirabilis of the emerging equity markets was 1993, a year when Wall Street tracked tediously sideways and US investors searched for action elsewhere. We can speculate about the potential for the reversal of many of these trends. If foreign support of US Treasuries were to be withdrawn and Wall Street sagged, the fringe bond markets would be badly hit but risk investors might be attracted back into selected emerging equity markets. We should definitely not, however, expect it to be as simple as that.

In 1996, global bond managers, flush with liquidity, have been chasing risks

Different again has been the picture in converging European countries such as Sweden, where bonds and equities have moved roughly together. The Swedish benchmark government bond's total return performance of 18 per cent since January compares with the equity market's Europe-leading capital gain of 26 per cent. It is true, though, that in Italy the stock market has languished despite the big fall in bond yields. The conventional expectation is that bonds lead equities, with a time margin which is variable but rarely less than

Acquisitions Monthly and KPMG KPMG Corporate Finance
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WHEN?.....Friday 31 January 1997
WHERE?.....The Cafe Royal, London W1
Featuring keynote speaker: Dr John Parker, Babcock International Group plc
John Gilchrist, John Grant, Stephen Barrett and Andy Hales, Graham Mackenzie, Sandy Morris, John Perkins, Bill Whiteley, Tim Wightman, Nigel Young
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DEUTSCHE BANK IN ASIA

Deutsche Bank is expanding rapidly in Asia-Pacific, where it aims to generate one-third of earnings within five years. But doubts remain whether it will achieve a reasonable return on its investment. Andrew Fisher analyses its plans

Facing a rough ride in the East

Deutsche Bank has big Asian ambitions and is putting in resources to match. Mr Ulrich Cartellieri, a board director, explained recently in Tokyo that the bank had never wanted to be like "the frog beside the well unaware of the great ocean".

Excited by the region's promising growth outlook, Germany's biggest bank has responded with an onslaught of money, personnel and technology. The question is whether its aggressive commitment to expansion will generate an acceptable return. For the moment, Asian profits have yet to match its ambitions.

There are few doubts about the opportunities for banking in Asia. The impulses driving Deutsche Bank's ambitions, part of its drive to become a global bank, include:

The sheer dynamism of the region. "The Asia-Pacific region is currently the most interesting region in the world," says Mr Cartellieri, responsible for the bank's Asia-Pacific operations. By 2040, half the world's gross national product is expected to be generated in Asia.

Average annual growth in the region is estimated at 7 per cent in the next five years.

The need for huge investments in infrastructure. Capital needs for power, telecommunications, transport and water projects in Asia (outside Japan) are projected at \$1,500bn over the next 10 years.

The jump in intra-Asian trade. This has grown from 25 per cent of total trade volume in Asia (excluding Japan) in 1985 to 37 per cent last year. "In the 1970s," notes Mr Cartellieri, "there was very little intra-Asian trade. The markets were very small, underdeveloped and protectionist. That has changed dramatically."

Japanese activity. "Japan is integrating into east Asia at a blinding pace," says Mr Kenneth Courtis, Tokyo-based chief econo-

mist for Deutsche Bank Capital Markets (Asia). "For every D-Mark that German companies invest in east Asia, the Japanese invest 3.5 times as much." Around 40 per cent of Japanese direct investment flows into Asia.

High savings rates. Asians are big savers. Developing financial markets and the hoped-for liberalisation of Japanese pension fund management should offer big opportunities. "Japan has about \$3,000bn in accumulated savings. Much of that is badly managed," Mr Courtis says. "With the liberalisation of the pension market, we will see more Japanese pension funds investing in east Asia," he adds. Mr Cartellieri also expects more Asian savings to be invested regionally.

Poorly developed capital markets. "In Asia, the modernisation of financial markets has not kept pace with the dynamic development of the region's economies. This means above-average development in these markets," Mr Cartellieri says. He sees favourable profit potential, especially in project financing and in securities markets.

Yet in spite of the opportunities, a rapid push into Asia carries considerable risks. The region spans many cultures and political systems, and contains economies and financial markets at widely differing stages of development.

The biggest risk is China. "Behind all this is the big question of China and what this colossus will do in the region," Mr Cartellieri adds. A China willing to adapt to the needs and sensitivities of other Asian countries will be conducive to steady economic growth and financial stability.

Another challenge is the need to understand the overseas Chinese community. Mr Jürgen Fischen, Singapore-based head of corporate and institutional banking in the region, regards this group of dynamic entrepreneurs

as vital to the bank's business. "They have a dominant share of private assets." In the Philippines, overseas Chinese make up 2 per cent of the population and own 50 per cent of private wealth. They also have a high share of assets in Malaysia, Thailand, Indonesia and Singapore.

"No foreign bank can be successful in this region without doing business with this group," Mr Fischen adds. Overseas Chinese are the biggest investors in China and Vietnam. However, financial transparency is often poor and concluding deals requires extreme patience and acute character judgment.

A further problem is that Deutsche Bank is not alone in trying to exploit the opportunities. Although other German banks have less of an Asian presence, and Japanese banks are nursing the wounds of both their previous headlong foreign expansion and their domestic financial problems, Deutsche Bank still has to fight for new business.

It is up against big US investment banks such as J.P. Morgan, Merrill Lynch and Goldman Sachs, as well as Citibank in commercial business. Other competitors include ABN Amro and ING Barings of the Netherlands, Standard Chartered of the UK and Hong Kong and Shanghai Banking Corporation.

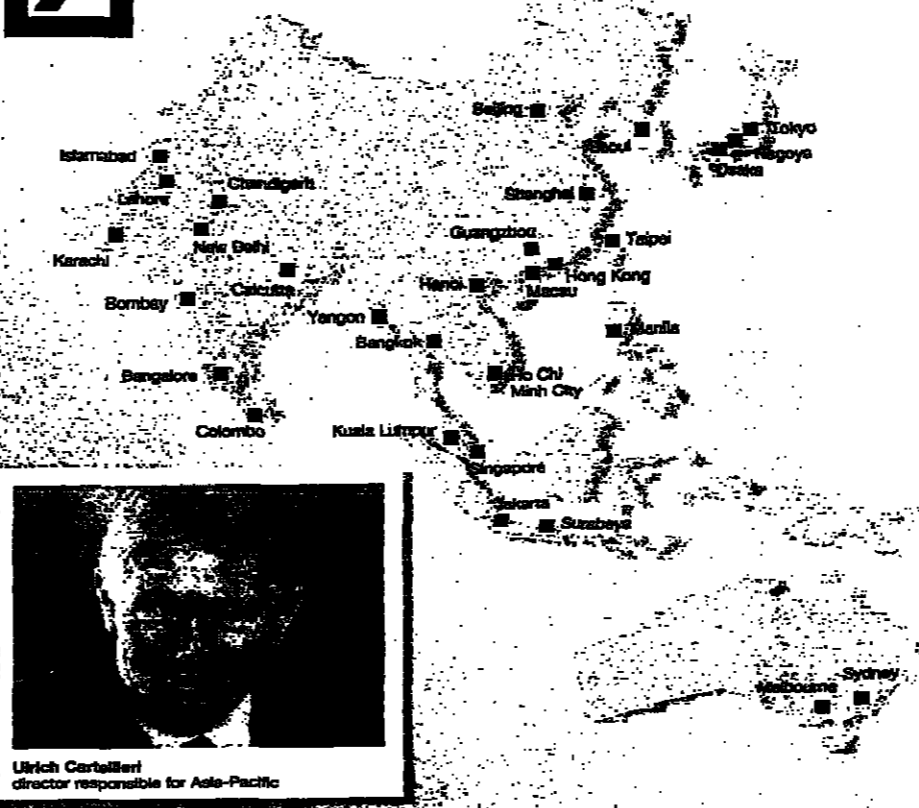
Deutsche Bank's main attraction for such customers is not in local business. "We can't compete with Bangkok Bank in baht

lending, for example." The German bank can, however, obtain favourable terms on foreign currency funding, as well as provide investment advice and bring companies to the stock market.

Another area of competitive advantage is scale. In the past three years, the bank has spread deep into the markets of Asia, as well as Australia and New Zealand, putting in place a network that covers 18 countries and employs 5,200 people.

Altogether, the bank has around DM5bn (\$4bn) of working capital and loans outstanding in the region. Mr Cartellieri says. In investment banking, Deutsche Bank has strengthened its Asia activities over the past year, with about one-third of the bank's spending in this sector -

Deutsche Bank's Asia-Pacific Empire



Ulrich Cartellieri, director responsible for Asia-Pacific



Simon Murray, executive chairman of Deutsche Bank

totalling some DM700m in 1996 - going to the region. Mr Hans Beck, chief executive officer of Deutsche Morgan Grenfell, claims: "We probably have the largest presence on the ground of any investment bank".

Some 2,000 of the bank's Asia-Pacific staff are in investment banking. By the end of the century, it aims to be one of Asia's top three investment banks, as well as Europe's leading investment bank. "It sounds aggressive. It is aggressive."

Given this headlong expansion, questions remain whether Deutsche Bank can expand this fast and make an adequate return, especially as the region's rate of economic growth is becoming more erratic.

Outsiders also recognise the risk being taken. Mr Dieter Hein, banking analyst at BHF-Bank in Frankfurt, concedes it is important for Deutsche Morgan Grenfell to be well represented in Asia if the bank is to realise its global investment banking ambitions. Since it is hard to compete with the US investment banks on their home ground, a big effort in Asia could help make up for this.

"The strategy is right, but its goals are very ambitious," Mr Hein says. "If the bank wants to

share in the growth markets of Asia, it has to be on the spot to support German companies and build up links with local firms." But, he adds, "costs have to be kept under control if this big investment is to produce adequate returns".

Mr Simon Murray, Hong Kong-based group executive chairman of Deutsche Bank, says that when he joined Deutsche Bank three years ago, only a small part of its earnings came from the region. Today, the share is nearly 10 per cent. But the bank admits this is well below what it should be.

Deutsche Bank expects operating profits from the region to reach about DM1bn by 1999, compared with DM500m or so this year (while investments in computer systems and staff are still high). However, it also earns profits outside Asia from business generated within the region. Last year, total group operating profits totalled DM4.2bn, with a first-half rise of 22 per cent this year to DM2.6bn.

With the bank's corporate, trade, lending and other Asia-Pacific business growing at around 25 per cent a year, the proportion of earnings coming from Asia should grow considerably. "If this bank does not have

30 per cent of its earnings coming from Asia in the next three to five years, it will not be a global bank but a European bank," Mr Murray, a former foreign legionnaire, says pointedly.

Overall, Deutsche Bank is seeking a pre-tax return on equity from its Asia-Pacific operations of at least 25 per cent, with some countries already producing much more. Mr Fischen says. "We expect the highest future returns in India, Indonesia, Thailand and Malaysia." Last year, the whole Deutsche Bank group earned a 14 per cent return, with a target of 25 per cent.

In Asia, it plans to serve some 8,000 corporate clients by 1999 against 6,500 now. About 70 per cent of its corporate clients are Asian, with the remainder divided between German companies and Japanese, US and European multinationals. Mr Fischen sees the Asian share - much of it with overseas Chinese-owned corporations - possibly rising to 80 per cent.

The next few years will show how well such ambitions can pay off, Mr Murray says. "We're off to the races," he quips.

The bank is out of the starting gate, but it has no doubt the going will be heavy.

Who wields the financial power?

Table showing Overseas Chinese in south-east Asia, including Singapore, Malaysia, Thailand, Indonesia, and Philippines, with columns for Chinese population, share of population, and share of private assets held by Chinese.

Advertisement for EVN Energie-Versorgung. Includes text about energy solutions and a table of financial highlights for 1995/6 and 1994/5.

Advertisement for General Accident. Features the GA logo, 'General Accident' text, 'STRONG THIRD-QUARTER PERFORMANCE', and a table of 9-month results.

Partial advertisement on the right edge of the page, including text like 'Bakel op', 'dilas prof', 'as increa', 'sol hit by', 'gins in cl', 'tough an', and 'Sanco Espirito'.

THE MAKING OF AN INSURANCE GIANT

Axa and UAP are merging to create the world's second biggest insurance group. But big is not always better. David Owen looks at the logic of the deal and whether management will be able to unite two companies with such differing cultures

'No dilution' for Axa investors

Axa's return on equity is about 10 per cent. UAP's is just 5 per cent prior to yesterday's announcement, it had the objective of attaining 10 per cent - but only by 2000. Yet the groups involved in yesterday's merger claimed the deal would not be dilutive for Axa shareholders even in 1997 - too early for most of the eventual synergies to have worked their way through.

How can this be so?

The answer, according to some of those close to the deal lies in the treatment of UAP's more than FF15bn (\$2.96bn) of goodwill, the legacy of past acquisitions for which some would now argue the formerly state-owned insurance group had paid too much.

By writing this off immediately, they said, UAP's return on a reduced equity base would be brought - at a stroke - up to a similar level to Axa's. "We are offsetting the dilution," said Mr Henri de Castries, Axa's senior executive vice-president. "The equity is reduced, but you could say the goodwill was illusory. What you will see is the return on the real equity value."

Why did UAP not take this step of its own accord? Because, according to Mr Claude Bébear, Axa chairman, "they didn't have the money". The merged group, by contrast, will have sufficient capital strength to conduct the write-off without squeezing solvency margins to an undesirable or unacceptable degree. Axa said its initial calculations suggest the merged group would have just under twice the mean European solvency margin, assuming the write-off takes place.

The complex deal was put together by Goldman Sachs and Paribas for Axa, and Lazard Frères, BNP and J.P. Morgan for UAP.

Under its terms, shareholders will be asked to exchange 10 UAP shares for four Axa shares and four so-called "certificates of guaranteed value".

These certificates may entitle the bearer to an additional cash payment in just over two-and-a-half years, depending on the level at which Axa shares are trading.

If, in June 1999, Axa shares are below FF392.50 - the equivalent of FF157 per UAP share - bearers will be entitled to the difference between the actual price and that FF392.50 level, up to a maximum of FF180 a share.

The certificates are to be listed and, according to the two sides, will have "an immediate theoretical value" estimated at FF47.50. Based on the average trading price of UAP shares over the past three months, they said the deal offers shareholders "an immediate global premium" of 39 per cent.

At close of trading on November 8, Axa shares stood at FF317.70, while UAP shares were at FF116.90, still well below the April 1994 privatisation price of FF152.

In terms of synergies, Mr Bébear said he was confident the merged group would benefit to the tune of at least FF500m in 1998 and FF1bn in 1999 - this in spite of a commitment that there would be no "collective redundancies" in the two insurers' home markets.

The Axa chairman argued that the less difficult to honour such a commitment for an insurance group than it

would be in manufacturing industry. This was because personnel costs for an insurer amounted typically to less than 10 per cent of turnover, compared with a figure that could be as high as 40-50 per cent for a manufacturer.

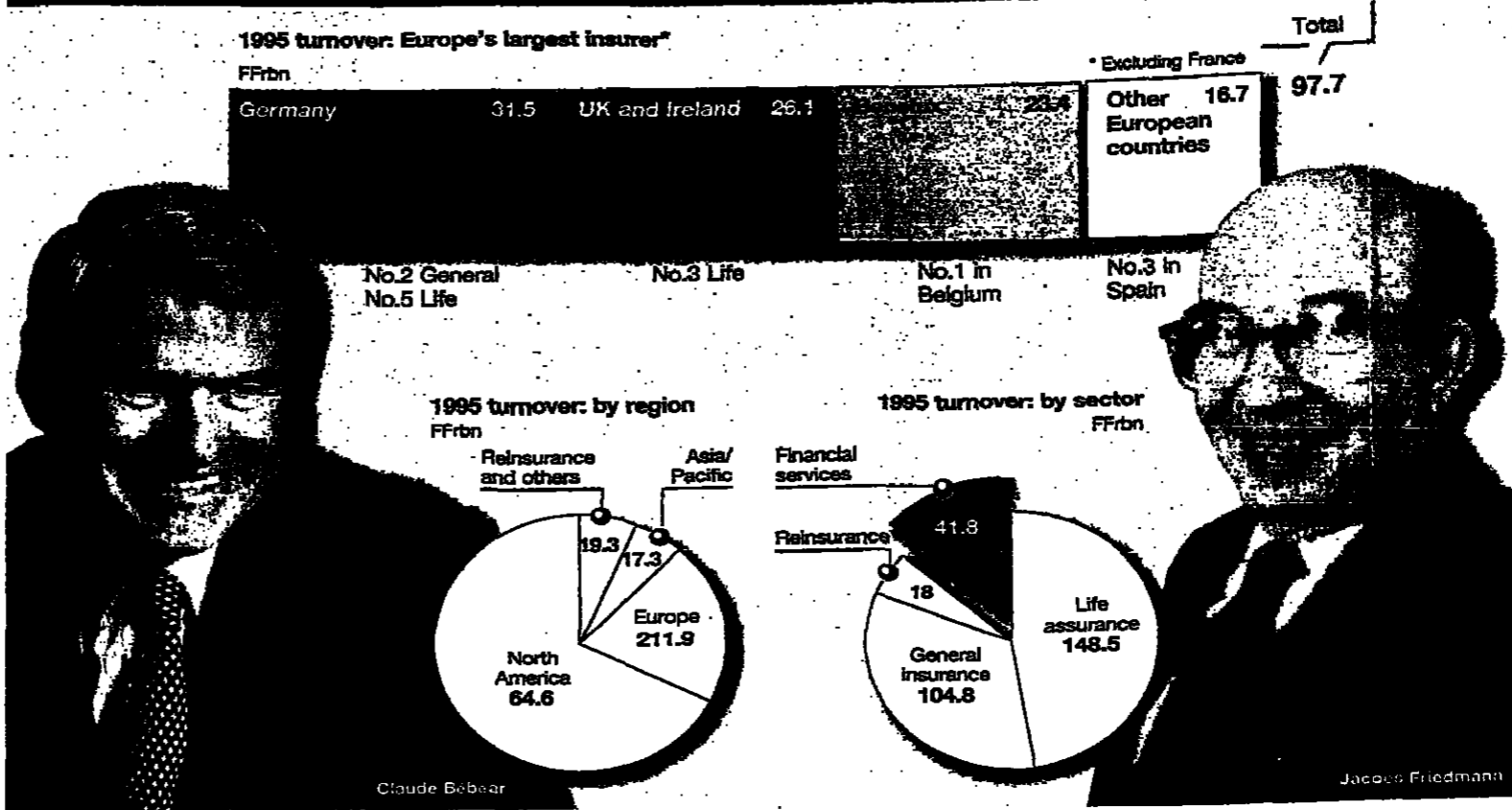
This does not necessarily mean the merged group's French staff will not be pruned. One possible area for attention identified by observers is the life operations of UAP, whose employee sales force is said to be structurally more expensive than the Axa distribution systems. Turnover of staff is relatively high, however - 17 per cent per year, according to one estimate. This suggests numbers could be cut relatively quickly simply by not replacing those who leave.

Similarly, figures yesterday disclosed by the two partners showed that in French non-life business, UAP's operating ratio is more than one percentage point higher than Axa's. According to Axa, each percentage point of difference is equivalent to FF150m after tax. Conversely, in the UK, it is UAP's non-life business that is markedly more efficient.

Axa yesterday pointed out that the two groups had combined operating expenses of more than FF500m; the anticipated synergies of FF500m in 1998 represented only 1 per cent of this.

Mr Bébear also argued that fewer synergies would have been available in a merger between Axa and another large European insurer such as Germany's Allianz or Italy's Generali. "I think UAP is the best we could have done," he said.

Axa and UAP: a powerful combination



BEBEAR - By David Buchan

Eternal insurance man

Mr Claude Bébear was yesterday as upbeat as his Axa insurance company, which recorded a 52 per cent jump in first-half profits this year.

"We have decided to become a global actor" in allying with UAP, said Mr Bébear, who will become chief executive of the world's second-largest insurer.

In the past 20 years Mr Bébear has taken Axa from next-to-nothing in Normandy to one of the top 10 insurance groups in the world.

Among French insurers, Mr Bébear has the rare distinction of having spent a lifetime with the same private sector company.

He has unwaveringly pursued insurance and refused to let himself or Axa be seduced into investing deeply in property, depending heavily on capital market operations,

or joining the fashion for bancassurance - distractions which have cost other French insurers dear.

His only known deviation from this single-minded devotion to insurance has been into wine, of which he is a recognised connoisseur. But even then, several of Axa's Bordeaux chateaux are the results of insurance operations - for example, Cantenac Brown, which came to Axa with its acquisition of the Compagnie du Midi insurance company in 1988.

This year has already been a vintage year to illustrate the Anglo-Saxon maxim "think global, act local" that Mr Bébear likes to quote.

Disentangling himself from a difficult relationship with Generali of Italy, and reinforcing Axa with a FF5.9bn (\$1.2bn) capital increase, Mr Bébear has got Axa listed on the New York Stock Exchange.

THE CULTURES - By David Owen

Agility set to triumph over bureaucracy

The name of the new group has not been decided. But first impressions yesterday could not have been more clear: it is Axa's Mr Claude Bébear and not Mr Jacques Friedmann, his opposite number at UAP, who looks set to be the dominant force in this new French giant of world insurance.

This will probably come as a relief to many international investors who might have fretted that Axa's devotion to such Anglo-Saxon concepts as shareholder value and return on equity might have become diluted by close association with UAP's corporate culture, generally seen as stodgy and bureaucratic.

Nevertheless, Mr Bébear appeared in diplomatic mood yesterday when discussing the future management of the merged entity. "There are things in UAP's culture that are very profitable," he said. UAP had been a big company for longer than Axa - perhaps the merged group would need "a more formalistic structure" than Axa had had until now.

Even so, he insisted it was vital the new group should be able to react quickly to changes and should not become bureaucratic. "The teams within Axa do not want to be a bureaucracy in the slightest," he said. "While I am here I will fight against the temptation to be a bureaucracy. You cannot be a strongly performing company in the long term if you are bureaucratic."

Under the management structure unveiled yesterday,

Mr Bébear would be president of the *direction*, or executive board, of the merged company, with Mr Friedmann acting as president of the supervisory board and of strategic committee. The two sides made much of the similarities between this and typical German management structures. In Anglo-Saxon terms, Mr Bébear agreed, it amounted to him emerging as chief executive officer of the new group, with day-to-day management responsibility, and Mr Friedmann as chairman, with a more strategic role.

One of the most arresting moments in yesterday's press conference setting out the details of the merger came when Mr Bébear - who did much more of the talking than Mr Friedmann - explained the importance of decentralisation in ensuring a large company did not become "a matotdon", or juggernaut.

"You must have a small head and lots of little hands everywhere", he continued, conjuring up a vision of a creature of mid-boggling anatomical complexity. "That is why I insisted on decentralisation... We think that the heads of individual countries should be from those countries."

Going back to the name, the only hint Mr Bébear would give was that it would not be of the indistinct six-digit Axa-UAP-UAP-Axa variety. That appears to suggest it will be either Axa or UAP, or something completely new and different.

IMPACT ON EUROPEAN INSURANCE INDUSTRY - By George Graham

Critical mass threshold raised

Mr Claude Bébear's swoop on UAP yesterday raised the prospect that a new wave of consolidation might be about to strike the European insurance sector.

Coming shortly after the merger of Royal Insurance and Sun Alliance in the UK, the Axa-UAP combination would appear to raise the threshold for critical mass in the sector.

But wholesale restructuring may not be just around the corner.

"Markets are getting more volatile and more competitive, but concentration is only part of the story," said Mr Thomas Hess, head of economic research at Swiss

Re, the large reinsurer. Like other financial services companies, traditional insurers are facing increasing competition in their core markets.

Deregulation, forced in some countries by European directives, has changed the nature of the market. Insurers in markets such as Germany and Italy have had to compete for the first time not only on distribution but also on price and product innovation - two areas previously under the tight control of regulators.

At the same time, new

competitors, selling through cheaper and more centralised distribution channels such as direct mail and telephone, have called into question the economics of traditional branch and tied-agent networks.

Even though France has not yet seen the upheaval caused in the UK motor insurance market by Direct Line, the telephone insurer set up by Royal Bank of Scotland, its traditional insurers have certainly felt in full the impact of bancassurance, as banks have taken a substantial share of

the life market. But insurance has been less susceptible to economies of scale than many industries, and consolidation has not necessarily been the right answer to these pressures.

In comparison with banking, for example, operating expenses represent only a small proportion of the costs of a general insurer - the bulk is made up of loss claims - so operating efficiency in itself has much less effect on profitability.

The trick of better profitability has lain in achieving

better underwriting results, with claims eating up a lower proportion of premium income.

Axa has done better at this than UAP. The companies' "illustration of possible synergies" includes FF240m (\$47.5m) a year of net gains just from bringing UAP's ratios into line with Axa's. The two companies also point to potential net savings of FF175m a year from a 3 per cent reduction in reinsurance premiums.

Mr Hans-Jürgen Schindler, chairman of Munich Re, said this week that, with his pro-

its now at a high level, he would be prepared to show some flexibility in order to defend market share, so this saving might be realistic.

But Mr Andrew Jurczynski, partner in charge of the insurance sector at Mitchell Madison, the management consultancy, points out that the insurance industry is becoming more technology-intensive, creating more opportunities for reaping advantage from a merger.

"Insurance has been slower to consolidate than other industries, but the forces driving consolidation are coming," Mr Jurczynski said.

INFORMATION FROM THE BANK OF ENGLAND

GILT-EDGED CONVERSION OFFER FROM 12% EXCHEQUER STOCK 2013-2017 INTO 8% TREASURY STOCK 2015

The Bank of England has announced today that holders of 12% Exchequer Stock 2013-2017 may convert all or part of their holdings into 8% Treasury Stock 2015 at the rate of £136.55 nominal of 8% Treasury Stock 2015 per £100 nominal of 12% Exchequer Stock 2013-2017. The ratio is a clean price ratio.

Registered holders of 12% Exchequer Stock 2013-2017 at the close of business on 5 December 1996 who have exercised the option to convert will be entitled to the full interest payment, with or without deduction of income tax as appropriate to the holder, due on 12 December 1996, the next interest payment date for 12% Exchequer Stock 2013-2017. However, an amount equal to five days gross accrued interest on 8% Treasury Stock 2015 (in respect of the period from 7 December 1996, the previous interest payment date for 8% Treasury Stock 2015, to the date of the conversion), at the rate of £0.10959 per £100 nominal of the converted amount of stock, will be deducted from the payment made, as consideration for the purchase of the gross accrued interest.

For stockholders who have exercised the option to convert and who receive interest payments on 12% Exchequer Stock 2013-2017 without deduction of United Kingdom income tax, the payment on 12 December 1996 will be equivalent to a payment at the special rate of £5.85035 per £100 nominal of 12% Exchequer Stock 2013-2017. For stockholders who have exercised the option to convert and who receive interest payments net of United Kingdom income tax, the payment will be £4.65035 per £100 nominal of 12% Exchequer Stock 2013-2017.

8% Treasury Stock 2015 issued as a result of the conversion will be fungible in all respects with the existing stock from the date of conversion. Holders who exercise the option to convert will receive the full six months' interest payment on 8% Treasury Stock 2015 due on 7 June 1997 which will be paid gross of income tax to all holders on that and all subsequent interest payment dates.

BANK OF ENGLAND
12 November 1996

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FRF 125 580.56 per denomination of FRF 100 000

Payment of FRF 100 000 (Principal) of FRF 125 580.56 (Interest) will be made on November 20, 1996 in accordance with Condition 6 "Payments" of the Terms and Conditions of the Notes.

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COMPANIES AND FINANCE: THE AMERICAS

US retailers' profits slip below forecast

By John Authers
in New York

US retailers' profits ran slightly below expectation in the third quarter, according to results announced for the three of the biggest store chains yesterday, triggering a fall in the sector's share prices.

Wal-Mart Stores, the largest retailer in the US, announced earnings per share of 90 cents, slightly below the consensus estimate of 91 cents. This was a 12 per cent increase on the

27 cents recorded for the same quarter last year. Earnings rose in line with sales, while turnover also rose 12 per cent, to \$26.84bn, a new record for sales in a quarter. However, analysts suggested that profit margins had fallen, reflecting mark-downs to clear inventory, while operating, selling and administrative expenses rose from last year's \$3.8bn to \$4.32bn. This made them equivalent to 16.88 per cent of sales, up from 16.59 per cent.

However, Wal-Mart was helped by a gain on the sale of its film-developing business to Fuji. Profits were also hampered by the heavy start-up costs incurred overseas, where it continued to expand aggressively. Its international division opened 21 new stores during the quarter, including new units in China and Indonesia, and took an operating loss of \$15m in the period, up from \$10m a year earlier. Mr David Glass, Wal-Mart's chief executive, said

he was pleased with the figures, and said the company was well positioned for the Christmas holiday season, when turnover normally reaches its peak for the year. JC Penney, which owns department stores and pharmacies, unveiled net profits of \$236m for the quarter, compared with \$240m for the same quarter of 1995. This was equivalent to earnings per share of 95 cents, below the consensus forecast of \$1.04. However, the headline figure included a charge of

\$21m (8 cents per share) for the one-off expenses of integrating Fay's drug stores and the department stores it acquired over the last year. Selling and general expenses fell as a proportion of sales, from 23.4 to 22.5 per cent. However, the company's banking and insurance division saw profits fall 3.8 per cent on the third quarter of 1995 because of bad debts. Net interest expenses were \$82m, up 56.6 per cent from \$52m in the same quarter last year.

Home Depot, the DIY and home improvement retailer, announced net profits of \$231m, and earnings per share of 46 cents. This was exactly in line with analysts' forecasts, and was a 26 per cent increase on earnings in the third quarter of 1995. The market reacted adversely to the results, with the shares of all three retailers falling significantly in early trading. Wal-Mart took the biggest fall, dropping \$1 1/4 to \$26 1/2, while Home Depot fell \$2 3/4 to \$54, and JC Penney \$ 1/2 to \$51 1/2.

AMERICAS NEWS DIGEST

UK equities out of favour in US

Sentiment among US fund managers has turned against UK equities since last month's rise in base rates, and their favoured destination for investment is now continental Europe, according to a survey by Merrill Lynch, the investment bank. Its survey of fund managers in 83 different institutions, conducted last week, found that the number of prospective sellers out-numbered buyers by a balance of 2 per cent. This is a sharp swing from early in October, when bulls on the UK outlook out-numbered bears by 40 per cent. It also found that the proportion planning to reduce their weighting in US equities was 10 per cent greater than the proportion planning to increase them. Last month there had been as many planning to buy in the short term as to sell. Within the US, financial stocks, which benefit from low interest rates and where there is widespread consolidation, remain the most popular sector, with 26 per cent of managers rating it their most favoured sector.

However, bearish expectations for the economy meant that only 2 per cent favoured consumer cyclicals. Only 25 per cent of the managers questioned predicted that the world economy would improve over the next year, while a majority of managers intended to increase their cash holdings. *John Authers, New York*

Bre-X shares hold up

Shares in Bre-X Minerals, the Canadian mining company, have held firm in Toronto after jumping C\$2.40, or 10 per cent, last week, following rumours that the Indonesian government will soon provide a "work contract" for development of the company's Busang gold project. The work contracts required by Bre-X and other exploration companies contain the regulatory conditions under which foreign firms can explore and develop mining properties in Indonesia.

A month ago Bre-X hoped it would get the go-ahead for its Busang property in East Kalimantan, estimated to contain 50 to 100m ounces of gold, but the government said it would not issue a work contract until Bre-X resolved a dispute with two Indonesian partners. In all there are more than 50 work contract applications by foreign companies, mostly Canadian. Bre-X linked up with an Indonesian conglomerate led by President Suharto's eldest son to try to move its project ahead.

No comment was available yesterday from Bre-X in Calgary. But some analysts continue to speculate that a bidding war could soon start for the company. Barrick, Placer and Newmont have been widely mentioned as potential bidders. *Robert Gibbons, Montreal*

Charge hits Onex

Onex, Canada's leveraged buy-out specialist, posted third-quarter profits of C\$500,000, or 2 cents a share, after a C\$18m special charge and losses at two US subsidiaries, against C\$39.5m, or C\$1.07, a year earlier, including a special gain. Revenues were C\$2.14bn, up 28 per cent from C\$1.74bn.

Nine-month earnings were C\$43.4m, or C\$1.18, against C\$76.1m, or C\$2.05, on revenues of C\$6.4bn against C\$4.5bn. The revenue increase was partly due to a new acquisition. Onex's holdings are mainly in airlines catering, electronic services and car parks in North America and Europe. *Robert Gibbons*

USAir sees influence of BA coming to an end

By Tracy Corrigan
in New York

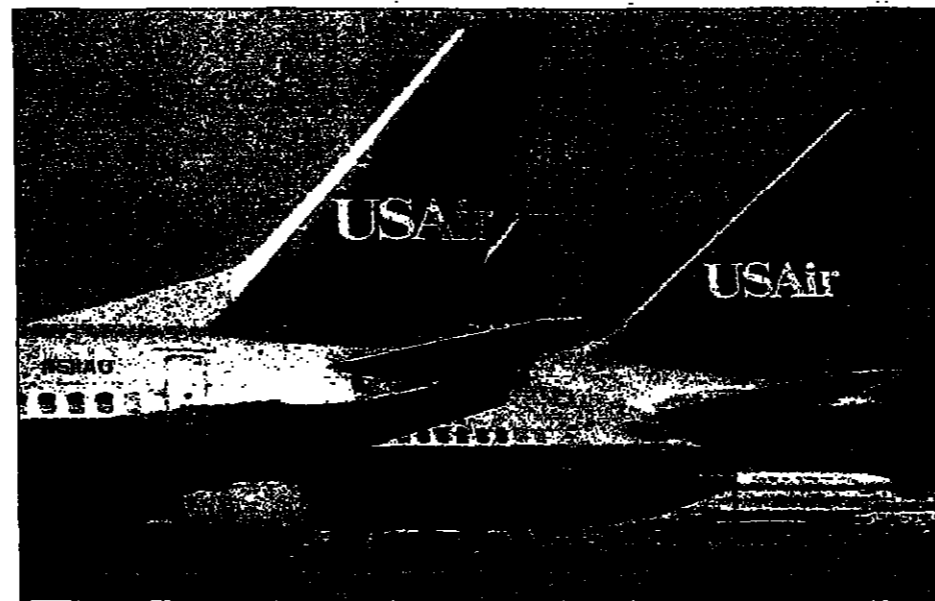
Mr Stephen Wolf, chairman and chief executive of USAir, yesterday told analysts that he did not expect British Airways to be allowed to exercise continued influence on the USAir board if BA's alliance with American Airlines went ahead.

BA still owns a 25 per cent stake in USAir and has three seats on its board. But Mr Wolf also said there was no reason why BA should have to sell its stake. USAir has brought anti-trust charges against BA over the UK airline's pro-

posed transatlantic link with AA. Last month, USAir said it would end its code-sharing and frequent flier programme with BA next year. Mr Wolf was speaking after the company unveiled plans to change its name to US Airways and its logo to a stylised version of the American flag.

The new corporate identity, due to be introduced early next year, will be visible throughout the airline, with redesigned airport terminals and ticket jackets and a new frequent traveller programme and in-flight magazine. The flag symbol, in light grey, will be on the

tail of every aircraft in the fleet. The symbol represents "the intent to be national and international in scope". USAir is keen to increase the number of international long-haul routes it flies, since they tend to be more profitable. It already flies to Frankfurt and Paris, and since the summer to Madrid, Munich and Rome. The airline has applied to serve London's Heathrow Airport from Boston, Charlotte, Philadelphia and Pittsburgh. Mr Wolf declined to reveal the cost of the logo change, describing it as "a limited amount of money". *Observer, Page 11*



USAir is to replace its old livery with a new corporate identity early next year. *Tony Andrews*

Perelman set to leap to Marvel's rescue

By Richard Waters
in New York

Like one of the company's own comic-book superheroes, Mr Ronald Perelman, billionaire investor, is preparing to leap to the rescue of Marvel Entertainment.

But for the embattled company's shareholders, this particular salvation is likely to prove a decidedly mixed blessing.

Marvel said yesterday that Mr Perelman's Andrews Group, which already controls the company, had proposed to inject another

\$350m in equity. For a company struggling to fend off a worsening cash crisis, that could make the difference between survival and bankruptcy.

Marvel warned, though, that the result of Mr Perelman's move would be "substantial dilution" for its minority shareholders. Marvel's stock tumbled on the news, falling to \$2 1/2 by yesterday lunchtime in New York - a drop of 1 1/4, or 40 per cent. Three years ago, the stock had hit a high point of \$34. The New York-based com-

pany, whose cast of cartoon heroes is headed by Spider-Man, said that a special committee of its directors had been formed to consider the proposal.

However, alternative rescue scenarios seemed in short supply yesterday, and Mr Perelman, who already has an 80 per cent stake, would have a veto over any rival refinancing. The depth of Marvel's financial distress is apparent from the company's latest quarterly results, which were released yesterday. Marvel has been beset by a

declining share of the comic book market for some years, while a move into related areas such as trading cards has landed it with substantial debt but little in the way of earnings. Its revenues slumped to \$208m in the three months to the end of September, a decline of 22 per cent from a year before.

In spite of a \$22m profit from the sale of an equity holding, the company recorded an after-tax loss of \$12.5m, or 12 cents a share, in the latest period, compared with a profit of \$19.6m,

or 19 cents, the year before. The outlook remains gloomy. The company forecast that earnings from operations next year, before overheads, would be \$30-\$50m - not enough, it added, to service its debts. Marvel revealed recently that it was in breach of its lending covenants, and was in discussion with its bankers about a restructuring of its debts.

Mr Perelman's new investment would be dependent on the willingness of the company's banks to make additional credit available.

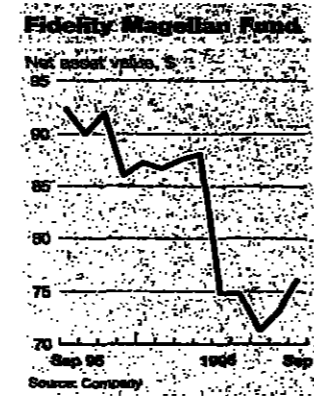
Magellan makes switch to technology sector

By John Authers

Fidelity's Magellan, the largest and most closely watched mutual fund in the US, has made a big switch from bonds to technology stocks, it announced yesterday.

Mr Robert Stansky, who was appointed the fund's manager in May, has decided to reverse the disastrous move into bonds made by his predecessor, Mr Jeffrey Vinik, who resigned to set up his own asset management company.

Mr Vinik made the switch believing that the stock market would fall this year. "This proved to be wrong, and the fund, traditionally one of the top performers in the mutual fund industry, ranked 590th out of 628 US equity growth funds for the 12 months to the end of September. Magellan's total asset value stood at \$79.96bn on Monday - a recovery from its trough of \$71.32bn in July, but well below its high of more than \$95bn last year. The intense publicity surrounding Magellan is regarded as a factor in Fidelity's weakening competitive position this year. It is still the largest mutual fund



manager by total assets, but market surveys suggest that Vanguard, the second-largest, has taken in more new investments in the year to date, while Putnam, the fifth-largest, is only slightly behind. During September, Mr Stansky raised the equity share of Magellan's portfolio from 83.9 to 88.9 per cent. Bonds were cut to 9.8 per cent, compared with 19.3 per cent under Mr Vinik, while cash holdings fell to 1.2 per cent, down from 8.5 per cent six months earlier. Most of the new money for equities was funneled into technology stocks, whose weighting rose from 6.7 per

cent to 10.1 per cent. Energy, at 18.1 per cent, remains the largest sector. Intel and IBM, both large technology stocks, joined the fund's 10 largest holdings during September, and Mr Stansky also bought holdings in Cisco Systems and Oracle during the month. Commenting publicly for the first time since taking over as manager, Mr Stansky made clear his differences with Mr Vinik. He said that, as a rule, he would consider a significant investment in fixed-interest securities only if bond yields exceeded the annual return of the stock market. With annual stock market returns averaging 12 per cent, and bond yields hovering around 7 per cent, he did not find bonds attractive.

But he added he had reduced the holding "opportunistically". "My goal has been to get the best price for [it] in the marketplace, taking advantage of up days in the bond market to sell," he said. He also reiterated that he was a "growth" investor, looking for reasonably priced stocks with the potential for significant earnings growth in the next few years.

Sunbeam chief plans to cut workforce by 6,000

By Richard Waters

Mr Al "Chainsaw" Dunlap, probably the best-known corporate cost-cutter in the US, lived up to his Wall Street nickname yesterday with plans to slash 6,000 jobs at Sunbeam, the consumer products company he has headed for less than four months.

The overhaul, besides halving the company's workforce, involves the sale or closure of 18 of its 26 factories and the reduction of its total number of facilities from 53 to just 14.

Wall Street has cast a powerful vote of confidence in Mr Dunlap, who has been the country's most contro-

versial senior executive during a year in which "downsizing" has become a national political issue. Sunbeam's shares were trading yesterday lunchtime at \$25 1/2, down 8 1/4 on the day but more than double their level when the former Scott Paper chairman was appointed in July.

The overhaul at Sunbeam would involve selling non-core businesses, such as its furniture operations, the company said. This accounts for 3,300 of the job cuts. The company plans now to concentrate on a narrower range of businesses, including kitchen appliances and healthcare. The restructuring is expected to lead to a pre-tax charge of \$300m, the company said, though it would yield savings of \$225m a year. Mr Dunlap has thrived on his reputation as a hatchet man. Yesterday, though, he was at pains to demonstrate a less familiar side, emphasising the growth he plans for Sunbeam's remaining businesses. International expansion and new products would triple international sales to \$600m and double overall sales to \$2bn by 1998, he said. The company's future, he added, was summed up in its latest advertising slogan: "There's a new Sunbeam shining."

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COMPANIES AND FINANCE: ASIA-PACIFIC

Westpac ahead but forecasts difficult year

By Nikki Tait in Sydney

Westpac, the Australian banking group, yesterday kicked off the sector's annual reporting season with a 19.5 per cent increase in after-tax profits to A\$1.18bn (US\$829.5m) in the 12 months to end-September.

Japanese watch sector improves

By Daniel Bogler in Tokyo

Restructuring, cost-cuts and reviving overseas sales are leading to better times for Japanese watchmakers. Seiko, the country's leading manufacturer of timepieces, saw unconsolidated pre-tax profits jump from Y88m to Y1.15bn (US\$10.3m) in the six months to September.

bit better over the year", although the improvement might be greater in terms of earnings per share, because of a share buy-back plan. Asked whether profits themselves would rise, he said: "I think it'll be tough to make [profits] rise, but it's possible".

Impossible mission accomplished

BOC India has been transformed into an aggressive competitor

Mission impossible. That might legitimately describe the challenge facing Mr Shashi Prasad, managing director of BOC India, when he joined the company in 1991 from the Bombay subsidiary of Sandoz, the Swiss chemical company.

with the overall group margin falling from 3.8 per cent in 1995 to 3.7 per cent. Non-interest income grew 6.1 per cent to A\$1.49bn "in an environment of aggressive discounting of lending and risk fees... in both the housing and business markets".

Thai satellite launch delayed

Shinawatra Satellite, Thailand's only private satellite operator, said it would delay the launch of its Thaicom 3 satellite for two months until February 1997.

Mayne 'pursuing' Optus issue

Mayne Nickless, the Australian transportation, security and healthcare group, told shareholders it was still "vigorously pursuing" strategies which might allow a flotation of the Optus Communications group to go ahead in 1996.

Meanwhile St George Bank, the Sydney-based regional bank which is seeking to merge with neighboring Advance Bank to become Australia's fifth-largest bank group, announced a 17.7 per cent increase in after-tax profits to A\$159.6m.

Prime TV buys Golden West

Prime Television, the largest regional TV operator in Australia, is to buy the Golden West network, in Western Australia from Mr Kerry Stokes, the Perth-based businessman who is also the chairman and largest shareholder in the national Seven Network.

Among its new contracts are a \$35m deal to supply Tisco with an air separation unit for its new steel plant in Jamshedpur, and a similar deal for \$30m with Bhilai steel plant of SAIL. BOC has also signed a contract to supply Ispat Industries with gas products for its 3m tonne hot-rolled coil unit in Maharashtra.

News Corporation shares fall 2%

Shares in News Corporation fell 2% on the London stock exchange yesterday, as the company reported a 18 per cent gain in operating profits.

ASIA-PACIFIC NEWS DIGEST

Chiyoda president to retire early

The president of Chiyoda, one of Japan's largest industrial plant engineering companies, is being forced to resign earlier than expected because of the company's poor performance this year. Mr Masaki Kashiwara will resign on December 1 to take responsibility for the company's poor results.

Prime TV buys Golden West

Prime Television, the largest regional TV operator in Australia, is to buy the Golden West network, in Western Australia from Mr Kerry Stokes, the Perth-based businessman who is also the chairman and largest shareholder in the national Seven Network.

Legal notices

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 30th October 1996 confirming the reduction of the share premium account by £4,507,837 of the above-mentioned Company was registered by the Registrar of Companies on 5th November 1996.



Left to right: Mr Shashi Prasad MD, BOC India; Dr T. Mukherjee, Tata Steel; Mr S. Ahmad, BOC personnel manager at Jamshedpur; and Mr David John, BOC Group chairman

Share price (yen)



Source: Citigroup

BOMBRIIL S.A.

NOTICE OF A MEETING of the holders of the U.S.\$93,000,000 8 per cent, Series A Notes due 1998 and U.S.\$77,000,000 8 per cent, Series B Notes due 1998

NOTICE IS HEREBY GIVEN that a Meeting of the Noteholders convened by the issuer will be held at the offices of Allen & Overy, One New Change, London EC4M 3DG on 9th December, 1996 at 2.30 p.m. (London time) for the purpose of considering, and if thought fit, passing the Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed (the "Trust Deed") dated 28th August, 1993 between the issuer and the Trustee (the "Trustee") and the Law Debenture Trust Corporation S.A. (the "Trustee") as trustee for the Noteholders and the Issuer.

1. A Noteholder wishing to attend and vote at the Meeting in person must produce to the Meeting either the Note(s), or a valid voting certificate or valid voting card issued by the Principal Paying Agent relative to the Note(s), in respect of which he wishes to attend and vote.

Suzuki Motor just ahead at midyear

By Daniel Bogler

First-half profits before tax and extraordinary items at Suzuki Motor rose by just 3 per cent to Y10.6bn (US\$96m), with flat overseas sales largely offsetting improving demand in Japan.

The company, which specialises in small cars, motorcycles and outboard motors, benefited from the continued popularity of its Wagon R mini-vehicle and Cultus passenger car models in the domestic market, where turnover was up 8 per cent.

For the full year to next March, the group is forecasting a pre-tax profit of Y30bn, marginally higher than the previous year's Y28.8bn. Sales are projected to rise 3 per cent to Y115.0bn.

News Corporation shares fall 2%

By Nikki Tait

Shares in Mr Rupert Murdoch's News Corporation fell 16 cents - or more than two per cent - to A\$6.97 yesterday after the media and entertainment group announced that higher profits from its UK newspaper and film interests had been offset by a slump in book-publishing and television earnings in the first quarter.

News said profits after tax but before abnormal items for the three months to end-September were A\$286m (US\$225m), compared with A\$281m in the same period a year earlier. Operating revenue was A\$3.15bn, marginally higher than last time's A\$3.13bn.

Shares in Mr Rupert Murdoch's News Corporation fell 2%

1995-96, leaving bottom-line profits at A\$284m, down from A\$306m previously. At the pre-abnormal level, this translated into earnings per share of nine cents, unchanged from a year ago.

Mr Murdoch had already warned that first-quarter figures would fall short of the 20 per cent profits increase News was hoping to post for 1996-97. The company also said yesterday's results showed a seven per cent improvement in US dollar terms, but that the strengthening Australian dollar had masked this gain.

The weak spots were the US television operations, which posted a fall in profits from A\$111m to A\$97m, and the book-publishing side, where earnings slumped from A\$77m to A\$17m. The 1996-97 results included the educational publishing busi-

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ness - since sold - but News said the performance also reflected the slump in the adult book market and "industry-wide" returns. Associated companies contributed A\$75m compared with A\$77m last time. BSkyB, the British satellite broadcaster in which News holds a 40 per cent interest, saw after-tax profits surge by 80 per cent to £66m (\$109m) in the quarter, with total subscribers now put at 5.65m. However, Ansett, the Australian airline in which News holds 50 per cent, saw lower results, due to competition on Japanese routes and start-up costs on other Asian services. Ansett recently announced a loss for 1995-96.

First-quarter group results were struck after interest charges of A\$144m, against A\$148m last time.

Notice of Early Redemption

BRADFORD & BINGLEY BUILDING SOCIETY £22,000,000 Floating Rate Subordinated Notes 2005

Notice is hereby given that, pursuant to Condition 5(b) of the Terms and Conditions of the Notes, Bradford & Bingley Building Society will redeem all outstanding Notes at their principal amount on the next Interest Payment Date, 24th December, 1996, when interest on the Notes will cease to accrue.

LEGAL NOTICES

HIGH COURT OF JUSTICE CHANCERY DIVISION COMPANIES COURT MR REGISTRAR IN THE MATTER OF PEGASUS HOLDINGS PLC - and - IN THE MATTER OF THE COMPANIES ACT 1985

COMPANIES AND FINANCE: UK

Group pledges 'sustained earnings growth' after decline

Allied Domecq rejects demerger

By Roderick Oram, Consumer Industries Editor

Sir Christopher Hogg pledged "sustained earnings growth" for Allied Domecq yesterday as he rejected demerger of the alcoholic drinks and retailing group he has chaired since April. After years of restructuring and change, the company will focus instead on improving its performance, he said as Allied reported an 11 per cent drop to £575m in profits before tax and exceptional for the year ended August.

at Courtaulds and Renters. "He is asking us to take a lot on trust after eight years' of underperformance," one analyst said. "Management make a lot of the right noises about performance but the average person might not be convinced," added another. Demerger was "the seductive option," Sir Christopher said. The costs and complexity of the exercise were far outweighed by the "overwhelming case for running Allied as a group."

demerge under his chairmanship. Management had also set themselves ambitious targets which met with some City scepticism. In the US, for example, it is planning on retail sales volume growth of about 10 per cent for its main brands this Thanksgiving and Christmas. It argued that retail sales began rebounding this summer, it is in better control of its distribution, had increased its marketing and is unlikely to suffer severe winter weather for a second year.

The company promised to improve its return on capital without disclosing its targets. Analysis of Allied's performance, however, shows the company has some way to go to exceed its pre-tax cost of capital of about 17 per cent. In the year to August, trading profits from spirits and wines produced a return of about 11 per cent. Retailing - embracing pubs and the Baskin-Robbins ice cream and Dunkin' Donuts chains - generated a return of about 15 per cent. Allied said it expected only very modest price increases on spirits in many markets.

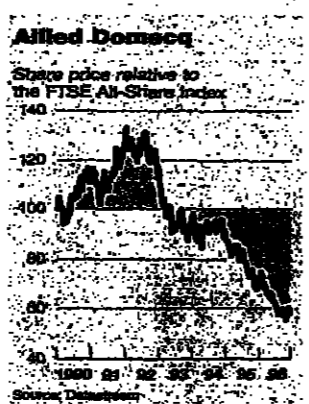
LEX COMMENT

Allied Domecq

Allied Domecq's decision not to break itself up was greeted with dismay by investors, but it looks the right option for the moment. Demerger costs would have run into hundreds of millions. But more importantly, diverting management attention from the challenge of turning around its ailing spirits business could have been disastrous for valuations, whatever the corporate structure. Over time, these concerns could be sufficiently alleviated to justify splitting retail and spirits businesses whose combination has no industrial logic. But the current emphasis must be on improving Allied's hitherto inadequate management performance.

Fortunately, Sir Christopher Hogg, chairman, clearly expects senior management to hit their targets or depart. Most targets are not revolutionary. But a keener focus on cash should improve working capital management and therefore cashflow. And Allied is finally talking of achieving returns on investment which exceed its cost of capital. Since this is a hurdle which no Allied acquisition has come close to clearing in decades, this should put an end to value-destroying deals.

Nonetheless, Allied has much the weakest brand portfolio of the big four spirits companies and less cash to support brands, so it is fighting an uneven battle. Recovery will come from a long hard slog rather than a few quick fixes. And with a prospective price/earnings ratio already slightly higher than Guinness, it looks too early to jump on this recovery bandwagon.



RESULTS

| Company | Turnover (£m) | Pre-tax profit (£m) | EPS (p) | Current payment (p) | Date of payment | Dividends (p) | Total for year | Total last year |
|--------------------|-------------------|---------------------|--------------|---------------------|-----------------|---------------|----------------|-----------------|
| Allied Domecq | 5,370 (5,107) | 254 (254) | 4.1 (23.1) | 14.15 | Feb 21 | 11.8 | 23.59 | 39.25* |
| Amersham Intl | 153.1 (153.9) | 22.4 (19.5) | 2.75 (2.1) | 8 | Jan 2 | 4.9 | - | 16 |
| Business Post | 38.4 (30.5) | 7.7 (5.94) | 10.2 (7.9) | 3.6 | Jan 3 | 3 | - | 8.7 |
| Chamberlain & Hill | 13.3 (13.5) | 0.828 (0.825) | 7.58 (6.52) | 2.6 | Dec 18 | 2.5 | - | 7 |
| DCC | 289.8 (235.7) | 15.7 (10.3) | 14.91 (9.15) | 3.04 | Jan 9 | 2.71 | - | 6.9 |
| General Accident | 4,797.3 (4,433.2) | 511 (486) | 72 (64.2) | - | - | - | - | 31 |
| Independent Paris | 12.5 (12.8) | 1.88 (1.54) | 5.57 (6.77) | 2.2 | Dec 13 | 2 | - | 6 |
| Marshall | 135.3 (135.7) | 13.7 (16.4) | 6.37 (7.73) | 1.5 | Apr 7 | 1.5 | - | 5.2 |
| Midland & Scottish | 2.81 (16.4) | 0.38 (0.17) | 4.8 (0.1) | - | - | - | - | - |
| Sedgwick | 75.2 (82) | 80.4 (76.5) | 9.8 (10.2) | - | - | - | - | 7.275 |
| Sims Fund | 75.6 (122.54) | 0.71 (0.15) | 1.7 (0.1) | - | - | - | - | - |
| Vesper Turf | 107.3 (114.5) | 12.7 (11.4) | 25.8 (23.9) | 7.5 | Jan 15 | 6.8 | - | 23.5 |
| Wardle Stores | 110.4 (94.8) | 10.5 (7.18) | 27.2 (18.8) | 1.3 | Jan 8 | 12.25 | - | 17.25 |
| Whitson | 27.7 (26.8) | 2.41 (2.89) | 1.64 (1.98) | 0.9 | Jan 31 | 0.3 | - | 0.85 |
| WT Foods | 12.1 (11.7) | 0.71 (0.6) | 0.95 (0.8) | 0.5 | Jan 1 | 0.5 | - | 1.35 |

Four building societies warn of float delays

By Christopher Brown-Humes

The four building societies planning to become banks next year last night joined forces to warn that their flotation plans - bringing windfall payments of up to £200m to 18m people - could be delayed.

"They planned confusion over proposed building societies legislation and controversy over treatment of disabled members."

The Alliance & Leicester criticised the government over the uncertainty and said its frustrations were shared by the Halifax, Woolwich and Northern Rock societies.

Even though it is well down the track to a £2.5bn flotation next April, it said: "More than 2m Alliance & Leicester members are eagerly anticipating arrival of their free shares - due to reach them about the time the Tories will be fighting a general election. They are likely to be very disappointed if flotation was postponed, or worse still, abandoned."

The Alliance & Leicester, Woolwich and Northern Rock say they are mainly concerned by proposed legislation on building societies. Although a Building Societies bill was dropped from the government's programme last month, Ms Angela Knight, the treasury minister, still hopes to find a window in the government's legislative timetable for it. Last week's proposed revisions to the bill "have thrown a massive spanner in the works," said the Alliance & Leicester.

It criticised the government for causing "confusion" over the legislation. The building societies say they do not know when the bill will be re-published, nor precisely what will be in it. They argue this makes it impossible for them to give accurate and detailed information to their members about their conversion plans. Some observers believe Northern Rock, the smallest of the four and the last to market, might reconsider its flotation plans altogether if the bill is enacted.

Macfarlane issues profits warning

By James Buxton, Scottish Correspondent

Macfarlane Group, the Glasgow-based packaging group, yesterday warned that this year's pre-tax profit would be "modestly below" last year, owing to problems in its plastics moulding division, which supplies the whisky industry.

The shares initially fell to 187p, before recovering marginally to 189p, down 25/4p.

on news that Lord Macfarlane of Bearsden, chairman, had purchased 100,000 shares. The reduced profits forecast was "mainly as a result of destocking in the spirits industry which affected the plastic moulding division," the company said. Greg Middleton cut its forecast from £23m to £20m, and Sutherland, the Edinburgh-based broker, from £22m to £19.5m.

Clubhaus purchase completes first nine

By Patrick Harverson

Clubhaus is increasing the stable of golf courses it owns and operates from seven to nine with the £12.6m acquisition of Golf Fund, which owns The Warwickshire at Leek Wootton and Seedy Mill at Lichfield. Clubhaus, which owns four UK courses and two in Germany and France, is paying about half what it cost Golf Fund to develop its courses and golf-related activities in the late 1980s.

When Golf Fund was established in 1989 it raised £23.1m to invest in land and the development of the courses and its business. However, over-expansion and the recession in the early 1990s destroyed the boom in golf course development. It is only in the past two years that new operators have begun to buy up courses relatively cheaply.

Mr Charles Parker, Clubhaus finance director, said the two courses fitted neatly into the company's portfolio. Clubhaus said the two courses generated annual revenues of about £3.5m and were both cash-generative and profitable. Mr Parker was confident more revenues could be generated from the two courses relatively quickly through improved marketing and increased usage. Other benefits are expected to flow from reduced operating costs and increased margins through greater purchasing power.

Dominion meets East Mids for bid discussions

By Jane Martinson

Dominion Resources met East Midlands Electricity for the first time last night to discuss the US utility's possible £1.2bn-plus bid for the UK regional electricity company.

Shares in East Midlands rose 7 1/2p to 511p, the highest since bid speculation surfaced last Wednesday.

East Midlands maintained yesterday it would reject an offer pitched close to 60p a share, which would value the group at £1.2bn. The Virginia-based utility said last week it was considering a bid "not much in excess of 60p".

Uncertainty in the sector over the bid and the regulatory and political issues it highlights appear to have depressed the share price since the Dominion announcement was made. Institutions said yesterday the shares had not moved higher because of fears the deal would not be approved by the regulator, combined with some profit taking. One institution said the evidence of profit taking in the past few days showed investors were taking "an each-way bet".

Yesterday's meeting at Schroders, which is advising East Midlands, started at 5pm. Dominion was represented by Mr Thomas Capps, chairman, president and chief executive, Mr Linwood Robertson, finance director, and Mr Thomas Farrell, a lawyer. The group met Mr Norman Askew, East Midlands' chief executive, and Mr Bob Davies, finance director. Sir Nigel Rudd, chairman, was in the US yesterday working for Pilkington, the steel group which he chairs.

Sedgwick rises by 5%

Interim pre-tax profits at Sedgwick, the international insurance broker, yesterday rose 5 per cent to £50.6m, helped by control of expenses, writes Michael Lindenmann. Brokerage and fees increased 3 per cent to £69.7m while expenses rose

by the same rate to £54.2m in the nine months to September 30. "For the first time in ages they have kept expenses in line with fees," one analyst said. Interest and investment fell from £87m to £33.5m because of declining interest rates.

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12 November 1996

COMPANIES AND FINANCE: UK

Managers culled at Varsity

By Tim Burt
LucasVarsity, the motor components and aerospace group, confirmed yesterday that a third of its senior management would be leaving following this year's \$3.2bn (\$5.21bn) merger of Lucas Industries and Varsity Corporation of the US.

Saudi orders help Vosper to 11% rise

By Tim Burt
Vosper Thornycroft Holdings, the warship builder, yesterday announced an 11 per cent rise in first half profits following increased payments on export contracts and improved contributions from non-shipbuilding activities.

That growth was augmented by increased profits of £2.37m (£1.89m) from the so-called developing businesses, including facilities management projects such as its five-year contract to run GCBQ, the government intelligence centre.

Prudential to target China with \$1bn fund

By Sophie Roell in Beijing and Christopher Brown-Humes in London
Prudential, the UK life insurer, plans to set up a \$1bn direct investment fund targeting Asian emerging markets.

Prudential already has some \$18bn invested in the Asia-Pacific region, mainly in listed stocks, bonds and property. However, Mr Davis said that after two years of market research, it had been decided to move into direct investment and providing development capital.

Eurocamp to rebuild margins

By David Blackwell
Eurocamp is not expecting a strong recovery in the number of UK campers going to France after last year's fall of 25 per cent.

French franc had weakened over the past couple of months, customer perceptions of France as a holiday destination had not yet changed.

NEWS DIGEST

LLG NKr8.15m broker purchase

Lowndes Lambert Group, the insurance broker, has bought Norwegian broker Nor-Risk for NKr8.15m (\$1.3m).

Inchcape deal is completed

Inchcape, the international distribution group, has completed the sale of Inchcape Testing Services to Charterhouse Development Capital for £380m (\$620m).

Airtours in US joint venture

Airtours, the UK's second largest tour operator, has entered a 50/50 joint venture with property developer Emerson Holdings to develop a timeshare resort in Orlando, Florida.

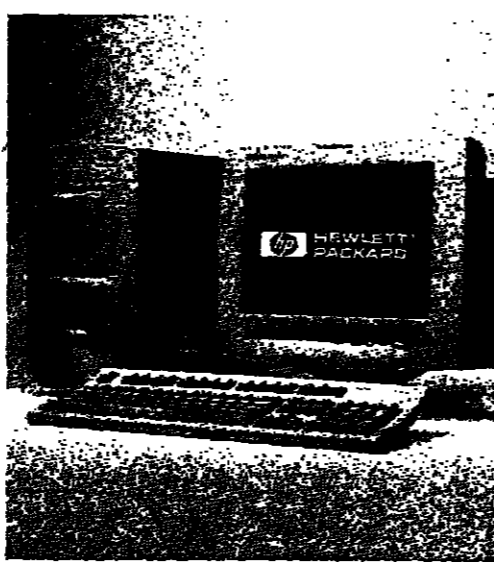


Hiding, deep within Hewlett-Packard is one impressive creature: The Quantum Bigfoot™ drive. It's the first of a number of hard disk drives, running inside the family of HP Pavilion home PCs. There, the Bigfoot drive has been creating quite a stir. Each and every Bigfoot drive packs 2.5 Gigs into a slim 5/4" design. Or to put it another way, it has 90% more capacity than



1978 Bear Valley, California

capacity for the most competitive price. Being more affordable than comparable 3 1/2" drives. But Bigfoot gave them even more: Enhanced sequential throughput and optimized CD caching. And since the HP Pavilion systems are so multimedia driven, they needed a drive that handles the demands of extensive imaging plus downloading files from the Internet. In other words,



1996 HP Headquarters Santa Clara, California

any 3 1/2" drive with the same number of heads. (Now there's something difficult to find.) But that's just one reason Hewlett-Packard turned to Quantum for high capacity drives. After running the numbers, the people at Hewlett-Packard discovered Bigfoot gave them the most

Bigfoot's got the muscle to handle the big jobs. If you'd like to experience your very own Bigfoot sighting, call your local Quantum distributor, or visit our Web site at www.quantum.com. But we suggest you hurry. You may not see anything like this for years to come.

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INTERNATIONAL CAPITAL MARKETS

Optimism on Emu lifts Italy and Spain

GOVERNMENT BONDS

By Corner Middelmann in London and Lisa Branston in New York

Italy and Spain hit new highs yesterday on continued optimism that the countries would become founder members of European monetary union.

becoming sceptical as these falling, but as long as fundamentals continue to converge and Emu optimism remains, this market will do well," he said.

German government bonds have been under pressure from worries that restocking inflation will trigger more interest rate increases, so today's data will be closely monitored for signs of rising cost pressures.

although there was some talk of a cut in rates. Near midday, the benchmark 30-year Treasury was 6.45 per cent at 100 1/2 to yield 6.45 per cent. At the short end the two-year note added 1/8 to 100 1/2, yielding 5.70 per cent.

Bank of Taiwan to lead facility for Pertamina

By Laura Tyson in Taipei and Corner Middelmann in London

Bank of Taiwan, the country's biggest state bank, has signed a protocol of intent to serve as a lead arranger for a \$1.12-billion syndicated loan to Pertamina, Indonesia's state energy concern.

In the UK, syndication of the London Forfaiting Company's \$100m four-year revolving credit facility is under way, arranged and underwritten by Lloyds Bank Capital Markets and Rabobank.

Sterling sector tapped by two German issuers

INTERNATIONAL BONDS

By Samer Iskandar

Primary activity slowly regained momentum yesterday, after Monday's holiday in several main markets. The sterling sector remained one of the most active, and saw two issues by German borrowers.

He compared the transaction to L-Bank's latest issue of sterling-denominated bonds, offered to investors just over a year ago with a spread of 16 basis points, which had recently tightened by about 10 basis points.

year bonds appeared relatively expensive at first sight, offering the same spread as the L-Bank bonds, in spite of its longer maturity and lower rating.

New international bond issues

Table with columns: Borrower, Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Lists various international bond issues from US, D-Mark, Sterling, and Italian Lira.

Final terms, non-callable unless stated. Yield spread (over relevant government bonds) at launch (suggested by lead manager). Fixed interest, 115.42, 116.36, 115.57, 115.20, 115.30, 112.76, 116.45, 110.74.

WORLD BOND PRICES

Table of benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Korea, Netherlands, Portugal, Spain, Sweden, UK Gilts, and US Treasury.

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table of BUND futures and options with columns for Strike, Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

FTSE Actuaries Govt. Securities

Table of FTSE Actuaries Govt. Securities with columns for Price Index, Yr, Day's, Mon, Accrued, and Yld.

UK Indices

Table of UK Indices with columns for Index, Nov 11, Nov 8, Nov 7, Nov 6, Nov 5.

US INTEREST RATES

Table of US Interest Rates for Treasury Bills and Bond Yields.

Spain

Table of Spain National Spanish Bond Futures (MEFF).

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 7:00 pm on November 12.

BOND FUTURES AND OPTIONS

Table of Bond Futures and Options for France, Germany, and UK Gilts.

Japan

Table of Japan National Long Term Japanese Govt. Bond Futures (LFFE).

Other Fixed Interest

Table of Other Fixed Interest with columns for Index, Yield, and Price.

Glit Edged Activity Indices

Table of Glit Edged Activity Indices with columns for Index, Nov 11, Nov 8, Nov 7, Nov 6, Nov 5.

US Treasury Bond Futures (CBT) \$100,000 32nds of 100%

Table of US Treasury Bond Futures (CBT) with columns for Open, Settle, Price, Change, High, Low, Est. Vol, Open Int.

Other Fixed Interest

Table of Other Fixed Interest with columns for Index, Yield, and Price.

UK Gilts Prices

Table of UK Gilts Prices with columns for Index, Yield, and Price.

Other Fixed Interest

Table of Other Fixed Interest with columns for Index, Yield, and Price.

Other Fixed Interest

Table of Other Fixed Interest with columns for Index, Yield, and Price.

Other Fixed Interest

Table of Other Fixed Interest with columns for Index, Yield, and Price.

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CURRENCIES AND MONEY

Dollar gains thanks to Bundesbank comments

MARKETS REPORT

By Simon Kuper

The dollar rose in London trading yesterday after two leading Bundesbank figures said the D-Mark had appreciated too far against the US currency.

However, the main excitement came after the London close, when Mr Hans Tietmeyer, the Bundesbank president, backed his colleagues' comments.

against the D-Mark at DM2.469.

The Bundesbank appears to want a weaker D-Mark. Mr Tietmeyer, Mr Edgar Meister, the Bundesbank director, and Mr Hans-Juergen Krupp, one of the bank's council members, yesterday made comments apparently designed to achieve this.

On Monday the D-Mark had strengthened to below DM1.50 against the dollar for the first time in two months.

ish on the D-Mark, and neither is considered a Bundesbank heavyweight.

But their intent was plain. "The economic council," Mr Tietmeyer said, "is the verbal offensive to push dollar/D-Mark back through DM1.500 is clear."

Mr Gerard Lyons, chief economist at DKB International in London, added: "This reflects the Bundesbank's feeling that the German economy is not as strong as the market has been thinking."

Dollar



Against the yen (p. 6)

the yen should rise against the dollar. After 18 months in which central banks boosted the dollar, Mr Eisuke Sakakibara, who heads the Japanese finance ministry's international finance bureau, was quoted as saying that the Japanese government would not lead the yen much lower against the US currency.

Now the markets are waiting for further signs of whether Tokyo and Washington have indeed changed their policy - and if so, how marked the change is.

One leading currency analyst said yesterday: "It's a small policy change. None of the G3 countries wanted the yen to fall further, he said, but neither did any want it to rise sharply."

Washington has stayed silent so far. But Mr Klaus Beader, senior currency economist at Deutsche Morgan Grenfell in London, said the US Administration had signalled a policy shift in its report of yesterday's telephone conversation between Mr Robert Rubin, the US treasury secretary, and Mr Hiroshi Mitsuzuka, the Japanese finance minister. It was a case of the dog that did not bark: the US treasury department said the men did not discuss foreign exchange.

Mr Beader said that Mr Rubin's "telling silence" showed that the treasury secretary - hitherto a supporter of the strong dollar - now backed Mr Sakakibara's comments favouring a stronger yen.

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POUND SPOT FORWARD AGAINST THE POUND

Table with columns for Nov 12, Closing mid-point, Change, Bid/offer spread, Days' bid, One month, Three months, One year, Bank of England rate, and Bank of England index. Rows include Europe, Americas, and various Asian countries.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Nov 12, Closing mid-point, Change, Bid/offer spread, Days' bid, One month, Three months, One year, and JP Morgan rate. Rows include Europe, Americas, and various Asian countries.

CROSS RATES AND DERIVATIVES

Table with columns for Nov 12, Bid, Offer, Change, High, Low, Est. vol, and Open Int. Rows include Exchange Cross Rates, D-Mark Futures, Swiss Franc Futures, UK Interest Rates, and London Money Rates.

OTHER CURRENCIES

Table with columns for Nov 12, Bid, Offer, Change, High, Low, Est. vol, and Open Int. Rows include various Asian and European currencies.

THREE MONTH EURO CURRENCY FUTURES (LIFFE) \$1m points of 100%

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various currency pairs like Dec 96, Jan 97, etc.

THREE MONTH EURO DOLLAR FUTURES (LIFFE) \$1m points of 100%

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various currency pairs like Dec 96, Jan 97, etc.

THREE MONTH EURO FRANK FUTURES (LIFFE) \$1m points of 100%

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various currency pairs like Dec 96, Jan 97, etc.

THREE MONTH EURO YEN FUTURES (LIFFE) \$1m points of 100%

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various currency pairs like Dec 96, Jan 97, etc.

WORLD INTEREST RATES

Table with columns for MONEY RATES, November 12, Over night, One month, Three months, Six months, One year, and Repo rate. Rows include Belgium, France, Germany, Italy, Netherlands, Switzerland, and US.

EURO CURRENCY INTEREST RATES

Table with columns for Nov 12, Short term, 7 days notice, One month, Three months, Six months, and One year. Rows include Belgium, Denmark, France, Germany, Italy, Netherlands, and UK.

THREE MONTH EURO DOLLAR FUTURES (LIFFE) \$1m points of 100%

Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various currency pairs like Dec 96, Jan 97, etc.

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Table with columns for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Rows include various currency pairs like Dec 96, Jan 97, etc.

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COMMODITIES AND AGRICULTURE

Chinese group signs 30-year alumina deal

By Nikki Tait in Sydney and Kenneth Gooding in London

China's biggest aluminium producer has signed a unique, 30-year supply contract and is to pay \$240m in advance for raw material from Alcoa World Alumina and Chemicals...

The deal, announced yesterday, will entitle China National Nonferrous Metals Industry Corporation to take 400,000 tonnes of alumina - an essential raw material in aluminium production - each year.

CNNC will pay on a per tonne basis as well as providing cash up-front. Mr Nicholas Curtis, chief executive of Sino Mining Alumina, the CNNC subsidiary that has signed the deal, said China had been a major importer of aluminium bought on the spot market...

Analysts suggested yesterday that the deal bore witness to Alcoa's strength in the market. They added that while China has a relatively poor reputation for non-payment for commodities, the payment in advance would give Alcoa a great deal of comfort.

Russian destocking hits metals market

By Kenneth Gooding, Mining Correspondent

Russia is continuing to dig into its stockpiles of platinum and palladium and this will continue to keep prices at relatively low levels, according to a report published yesterday by Johnson Matthey, the world's marketing organisation for platinum group metals.

Johnson Matthey has lowered its price forecasts and suggested in its interim market review that platinum will range between \$370 and \$400 a troy ounce during the next six months. It sees palladium prices ranging between \$105 and \$135 an ounce during that time.

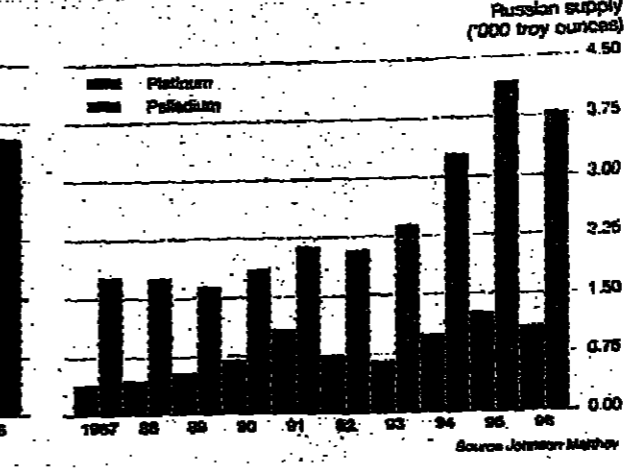
Sales of platinum to the west by Russia are predicted to fall from 1.25m to 1.1m ounces this year and exports of palladium from 4.2m to 3.6m ounces. This implies Russia's revenue from platinum group metals will drop by at least \$50m from last year's \$1bn.

Mr Mike Steel, JM's market research director, expects Russia's sales of platinum and palladium to the west to remain well above its capacity to produce the metals. But he says platinum sales probably peaked in 1995 and "we should begin to worry about a fall in supplies from this source from 1998 onwards."

Platinum and palladium prices set to remain low



Western supply and demand for platinum and palladium (in thousands of troy ounces)



Russian supply (in thousands of troy ounces)

Russia has been taking full advantage of the global boom in sales of electronic equipment to gain extra foreign earnings. Platinum is used to make high quality glass for liquid crystal displays and cathode ray tubes for desk top monitors and personal computers, and increasingly to coat data storage discs. Palladium is an essential raw material in most multi-layer ceramic capacitors used in electronic equipment such as mobile telephones and computers.

Ms Alison Cowley, author of the review, says electronics industry sales have continued to rise but stocks of finished goods and components accumulated in 1995 so production rates have been cut. JM is forecasting that palladium demand this year will remain virtually unchanged at 6.11m ounces while supplies will fall by 6 per cent to 5.98m ounces.

It predicts platinum demand will fall by 0.6 per cent to 4.77m ounces this year and supply by 3 per cent to 4.55m ounces. Platinum 1996: interim review. Johnson Matthey, 75 Hatton Garden, London EC1N 8JP, UK. Free.

Work has begun on the British end of the UK-Continent interconnector, the £450m pipeline that will complete Europe's natural gas grid. Project officials said they were confident of meeting the October 1998 target date for the first exports of UK gas from Bacton on the Norfolk coast to Zeebrugge in Belgium.

Work on gas link to Europe under way

By Robert Corzine

Work has begun on the British end of the UK-Continent interconnector, the £450m pipeline that will complete Europe's natural gas grid. Project officials said they were confident of meeting the October 1998 target date for the first exports of UK gas from Bacton on the Norfolk coast to Zeebrugge in Belgium.

"We are currently busy on schedule," said Mr Tony McKwan, who will oversee the construction of the onshore elements of the 150 mile pipeline.

Completion of the line is expected to have a substantial impact on gas trading and prices in western Europe, as the UK currently has a surplus of gas which can be sent to the continent.

It will also enable London's International Petroleum Exchange to launch Europe's first true spot and futures market in natural gas.

The interconnector, whose shareholders include nine large international oil and gas companies, has been designed to flow either way, so that eventually gas from Russia or other remote producers can be exported to the UK once output from the North Sea declines.

Mr McKwan said yesterday it was impossible to forecast when that might occur. "It could be 10 years or it could be 30 years," he said. "It depends on developments in the North Sea and west of Shetland."

Wings, the German joint venture between Winterhall and Gazprom of Russia, has agreed to buy 300 cubic meters (bcm) of gas a year under separate contracts with British Gas and Conoco. The line has a capacity of 20bcm, equal to about a fifth of UK demand.

Oil price weakens ahead of data on stock levels

By Robert Corzine and Deborah Hargreaves

Petroleum Exchange expired off 50 cents at \$230 a tonne amid reports of healthier stock levels. The general market weakness also affected jet fuel. The copper market touched its highest level since early September but drifted back as some profit-taking emerged following the release of London Metal Exchange stock figures.

Traders bid up the market in anticipation of a large draw-down in LME stocks, but when that materialised as expected, prices turned around," said Mr Martin Squires, at Rudolf Wolff. The price for three-month metal closed at \$2,045 a

US lifts feedgrain harvest estimates

By Laurie Morse in Chicago

The US Department of Agriculture yesterday increased its estimate for this season's US feedgrain harvests. In its monthly crop report, the department said favourable autumn weather had produced near-record maize and soybean crops.

The news sent soybean futures at the Chicago Board of Trade to their lowest level of the year, while prices for young cattle ready for feedlot fattening rallied to new highs. Analysts said prospects for cheap grain would lead to the expansion of cattle and hog herds, and improve results for big poultry con-

cerns, such as Arkansas-based Tyson Foods.

Soybean production is estimated at 2.4bn bushels. "Given the poor conditions during planting, the crop made a remarkable recovery," said Mr Dick Loewy, president of AgResources, the Chicago-based analysts.

Soybean futures for January delivery were down 3.5 cents a bushel by midday to 672.5 cents, after setting a contract low of 662 cents early in the session.

The US maize crop is predicted to be 26 per cent higher than last year at 9.27bn bushels. Corn futures for December delivery had fallen by 2.25 cents to 265.75 cents a bushel by midday.

COMMODITIES PRICES

BASE METALS

Table of base metal prices including London Metal Exchange, Aluminium, Zinc, Lead, Tin, and Nickel.

Precious Metals continued

Table of precious metal prices including Gold, Silver, Platinum, and Palladium.

GRAINS AND OIL SEEDS

Table of grain and oil seed prices including Wheat, Maize, Soybeans, and Barley.

SOFTS

Table of soft commodity prices including Cocoa, Coffee, and Sugar.

MEAT AND LIVESTOCK

Table of meat and livestock prices including Live Cattle, Live Hogs, and Pork Bellies.

ENERGY

Table of energy prices including Crude Oil, Heating Oil, and Natural Gas.

PRECIOUS METALS

Table of precious metal prices including London Bullion Market, Gold, Silver, and Platinum.

FUTURES DATA

Table of futures data for various commodities including Oil, Grains, and Metals.

VOLUME DATA

Table of volume data for various commodities including Oil, Grains, and Metals.

INDICES

Table of indices for various commodities including Oil, Grains, and Metals.

JOTTER PAD

Table for jotting prices of various commodities.

CROSSWORD

Crossword puzzle with clues and a solution grid.

OFFSHORE AND OVERSEAS

Advertisement for offshore and overseas services, including a crossword puzzle.

FT MANAGED FUNDS SERVICE

FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Help Desk on (444 177) 873 4878 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various fund units and their prices under the Bermuda (SIB RECOGNISED) section.

BERMUDA (REGULATED)

Table listing various fund units and their prices under the Bermuda (REGULATED) section.

GUERNSEY (SIB RECOGNISED)

Table listing various fund units and their prices under the Guernsey (SIB RECOGNISED) section.

GUERNSEY (REGULATED)

Table listing various fund units and their prices under the Guernsey (REGULATED) section.

ROYAL BANK OF CANADA

Table listing various fund units and their prices under the Royal Bank of Canada section.

IRELAND (SIB RECOGNISED)

Table listing various fund units and their prices under the Ireland (SIB RECOGNISED) section.

IRELAND (REGULATED)

Table listing various fund units and their prices under the Ireland (REGULATED) section.

GUERNSEY (REGULATED)

Table listing various fund units and their prices under the Guernsey (REGULATED) section.

LIST ASSET MANAGEMENT

Table listing various fund units and their prices under the List Asset Management section.

THRY (IRELAND)

Table listing various fund units and their prices under the Thry (IRELAND) section.

IRELAND (REGULATED)

Table listing various fund units and their prices under the Ireland (REGULATED) section.

GLOBAL RESOURCE STOCK FUND

Table listing various fund units and their prices under the Global Resource Stock Fund section.

ISLE OF MAN (SIB RECOGNISED)

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MINI REUTERS MAXIMUM DATA advertisement featuring a handheld device and promotional text.

Market Watch... to Europe...

Grain mates

CROSSWORD



Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

LUXEMBOURG (SIB REGULATED)

Table of Luxembourg funds including categories like Luxembourg (SIB REGULATED), Luxembourg (SIB REGULATED), Luxembourg (SIB REGULATED), etc. with columns for Name, Price, and % Change.

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OFFSHORE INSURANCES

Table of offshore insurance companies including categories like AXA Equity & Law, Allianz, etc. with columns for Name, Price, and % Change.

LUXEMBOURG (REGULATED)

Table of regulated Luxembourg funds including categories like Luxembourg (REGULATED), Luxembourg (REGULATED), etc. with columns for Name, Price, and % Change.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT Cytel Unit Trust Prices are available over the telephone. Call the FT Cytel Help Desk on (44 171) 873 4878 for more details.

Main table listing various fund names, prices, and performance metrics. Includes columns for fund name, price, and other financial data.

Advertisement for 'SEND US YOUR OWN PAPERCLIP' featuring a paperclip graphic and text about Macmillan's cancer research efforts and the 'Macmillan Appeal'.

OTHER OFFSHORE FUNDS

Small table listing additional fund information under the 'OTHER OFFSHORE FUNDS' heading.

© MANAGED FUNDS NOTES: Additional information and disclaimer text at the bottom right of the page.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, share price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, share price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, share price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, share price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, share price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, share price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, share price, and change.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued) with columns for company name, share price, and change.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, share price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, share price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector with columns for company name, share price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, share price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table listing companies in the Electronic & Electrical Eqpt sector (continued) with columns for company name, share price, and change.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued) with columns for company name, share price, and change.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, share price, and change.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued) with columns for company name, share price, and change.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, share price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, share price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, share price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued) with columns for company name, share price, and change.

HOUSEHOLD GOODS - Cont.

Table listing companies in the Household Goods sector (continued) with columns for company name, share price, and change.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, share price, and change.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector with columns for company name, share price, and change.

Advertisement for 'Investment & Finance in Turkey' survey, including contact information for Kirsty Saunders and Ciro Constante.

HOUSEHOLD GOODS - Cont.

Table listing companies in the Household Goods sector (continued) with columns for company name, share price, and change.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, share price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, share price, and change.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, share price, and change.

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Table listing companies in the Investment Trusts sector (continued) with columns for company name, share price, and change.

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BY TRUSTS SPLIT CAPITAL - Cont.

Table listing various investment trusts and their performance metrics.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts and their performance metrics.

INVESTMENT COMPANIES

Table listing investment companies and their performance metrics.

LEISURE & HOTELS

Table listing leisure and hotel companies and their performance metrics.

LIFE ASSURANCE

Table listing life assurance companies and their performance metrics.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies and their performance metrics.

OIL, INTEGRATED

Table listing integrated oil companies and their performance metrics.

OTHER FINANCIAL

Table listing other financial companies and their performance metrics.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging, and printing companies and their performance metrics.

PHARMACEUTICALS

Table listing pharmaceutical companies and their performance metrics.

PROPERTY

Table listing property companies and their performance metrics.

PROPERTY - Cont.

Table listing property companies (continued) and their performance metrics.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued) and their performance metrics.

RETAILERS, FOOD - Cont.

Table listing retailers and food companies (continued) and their performance metrics.

RETAILERS, GENERAL

Table listing general retailers and their performance metrics.

SUPPORT SERVICES

Table listing support services companies and their performance metrics.

WATER

Table listing water companies and their performance metrics.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued) and their performance metrics.

TEXTILES & APPAREL

Table listing textiles and apparel companies and their performance metrics.

TOBACCO

Table listing tobacco companies and their performance metrics.

TRANSPORT

Table listing transport companies and their performance metrics.

WATER

Table listing water companies and their performance metrics.

AIM

Table listing AIM companies and their performance metrics.

AIM - Cont.

Table listing AIM companies (continued) and their performance metrics.

AMERICANS

Table listing American companies and their performance metrics.

CANADIANS

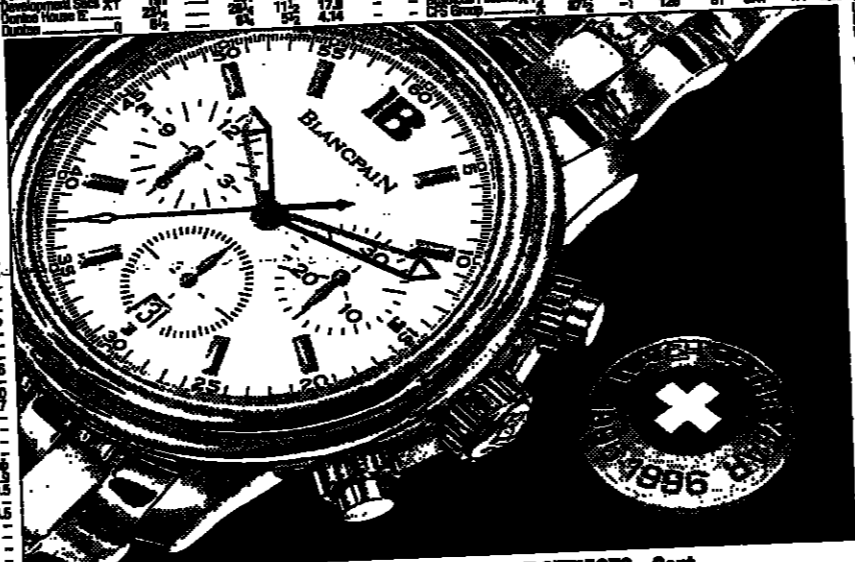
Table listing Canadian companies and their performance metrics.

SOUTH AFRICANS

Table listing South African companies and their performance metrics.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service: Prices for the London Share Service delivered by Bank, part of Times Information. Company characteristics are listed on those used for the FTSE 100 and FTSE 250. Share prices are shown in pence and are rounded to the nearest penny. Dividends are shown in pence and are rounded to the nearest penny. Dividends are shown in pence and are rounded to the nearest penny.



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LONDON STOCK EXCHANGE

Gilts strength improves sentiment in equities

MARKET REPORT

By Steve Thompson, UK Stock Market Editor
A much better feeling permeated the London stock market yesterday, with equities quietly building on the recovery over the previous two trading sessions.

hit yet another intraday record after a rather indifferent opening, there were few alarms for UK stocks.
The only problem for London, according to dealers, was the lack of a really bullish domestic story.

market yesterday as favourable retail sales data and a broker upgrade drove the stock forward.
The shares jumped 18 1/2 to 566p, to make it the best performing Footsie stock.

marketmaker. Another said the mood among fund managers had improved after the recent shake-out and a move back towards 4,000 could be imminent.
But they all agreed the forthcoming UK and US economic news would be crucial.

News that the Nationwide Building Society had hoisted its lending rates by 0.25 per cent was interpreted as signalling the end of the mortgage price war between the building societies and publicly quoted lenders such as Abbey National and Lloyds TSB.

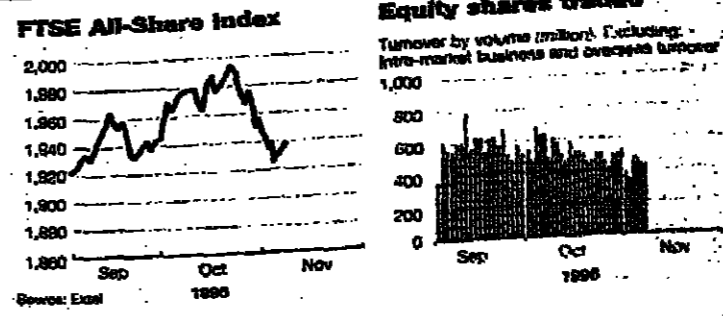


Table with 2 columns: Indices and ratios, and Equities shares traded. Includes FTSE 100, FTSE 250, FTSE All-Share, and various ratios like P/E and Dividend Yield.

Mortgage boost for BoS

By Peter John and Joel Kibazo
Prospects of an end to the mortgage price war, combined with a recommendation from Goldman Sachs, helped Bank of Scotland yesterday.

market yesterday as favourable retail sales data and a broker upgrade drove the stock forward.
The shares jumped 18 1/2 to 566p, to make it the best performing Footsie stock.

files in the face of the current pressure in the US on tobacco stocks.
Imperial shares have fallen more than 17 per cent in the past month and the College news allowed them to recover 5% to 364p.

century. The report warned that expanding smelter capacity was likely to push up stocks and hit prices.
Pearson, the media conglomerate which owns the Financial Times, rose 12% to 729 1/2p as Henderson Crosthwaite increased its valuation of the stock from 900p to 970p.

expectations. A profits warning from Macfarlane, the paper and packaging group, sent the shares down 28 1/2 to 169p.
Wine bar chain Yates Brothers was heavily traded as Penmore Gordon placed almost 2m shares at 386p each to raise £7.5m for the company.

Table titled 'FUTURES AND OPTIONS' showing FTSE 100 INDEX FUTURES, FTSE 250 INDEX FUTURES, and FTSE 100 INDEX OPTION.

Table titled 'FT 30 INDEX' showing price changes for various FT 30 stocks like BT, Biffaward, and others.

Table titled 'FT 30 hourly changes' showing price movements for FT 30 stocks at different times of the day.

Table titled 'FTSE AIM' showing price changes for AIM-listed companies like Biffaward, BT, and others.

Table titled 'LONDON MARKET DATA' showing total turnover, volume, and other market statistics.

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LONDON RECENT ISSUES: EQUITIES

Table listing recent equity issues with columns for issue name, price, and other details.

FT GOLD MINES INDEX

Table showing FT Gold Mines Index performance with columns for index value, change, and other metrics.

FTSE Actuaries Share Indices

Table showing FTSE Actuaries Share Indices for various sectors like 10 MINERAL EXTRACTIONS, 12 ELECTRICITY, etc.

FTSE Actuaries Industry Sectors

Table showing FTSE Actuaries Industry Sectors for various industries like 10 MINERAL EXTRACTIONS, 12 ELECTRICITY, etc.

FTSE 350 Industry baskets

Table showing FTSE 350 Industry baskets for various sectors like 10 MINERAL EXTRACTIONS, 12 ELECTRICITY, etc.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE 350.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE 350.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE 350.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE 350.

Hourly movements

Table showing hourly movements for FTSE 100, FTSE 250, and FTSE 350.

TRADING VOLUME

Table showing trading volume for various stocks like BT, Biffaward, and others.

TRADING VOLUME

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OPINIONATED PEOPLE REQUIRED.

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The Panel will be made up of a representative group of Financial Times readers from all European countries. Membership will last up to two years during which time we will ask members to complete three to four questionnaires per year.

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Form with questions: 1. How often do you read the Financial Times? 2. For how many years have you been reading the Financial Times?

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Based on trading volumes for a selection of major equities data through the FTSE 100 index (excluding FTSE 100 index constituents) as at 11.00am on 13/11/96. Source: FTSE, part of FT International.

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

Table of world stock markets including sections for EUROPE (Austria, Germany, Italy, Poland, Switzerland), PACIFIC (Japan, Korea, Taiwan, Thailand, Hong Kong, Singapore, Malaysia, Philippines, Indonesia, South Korea, New Zealand, Australia), and AFRICA (South Africa). Each section lists various stock indices and their performance.

Advertisement for Rockwell: 'By meeting customer needs, Rockwell has become a world leader in components and systems for cars, trucks and trailers.' Includes the Rockwell logo.

INDICES

Table of various stock indices including Dow Jones, S & P 500, Nikkei, Hang Seng, and others, with columns for current values and percentage changes.

US INDICES

Table of US stock indices including Dow Jones Industrial Average, S & P 500, and NASDAQ Composite, with columns for current values and percentage changes.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing stock names, prices, and volume.

TOKYO - MOST ACTIVE STOCKS

Table of most active stocks in Tokyo, listing stock names, prices, and volume.

INDEX FUTURES

Table of index futures contracts, including S&P 500, Dow Jones, and Nikkei, with columns for price, change, and volume.

WEEKLY DATA

Table of weekly market data, including volume, open interest, and price changes for various indices.

TORONTO - MOST ACTIVE STOCKS

Table of most active stocks in Toronto, listing stock names, prices, and volume.

STOCKS

Table of various stock prices and changes, including Green Cross Corp, Nichiporin, and others.

Small print text at the bottom of the page providing additional market information and disclaimers.

NEW YORK STOCK EXCHANGE PRICES

4 pm EST November 12

Table of stock prices for various companies, including columns for stock name, price, and change.

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Market Dynamics advertisement for HP.computing, featuring a computer monitor and keyboard.

Continuation of the stock price tables from the previous section, covering various market sectors.

Continued on next page

4 pm close November 12

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for 'Continued from previous page' and 'AMX PRICES'.

Table of NYSE stock prices, continuing from the previous section with various stock listings and their market data.

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NASDAQ NATIONAL MARKET

4 pm close November 12

Table of NASDAQ stock prices including columns for stock name, price, change, and volume.

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AMX PRICES

Table of AMX stock prices including columns for stock name, price, change, and volume.

Advertisement for 'Have your FT hand delivered in Finland.' featuring the 'Financial Times' logo and contact information for Helsinki and Espoo.

Table of NASDAQ stock prices, continuing from the previous section with various stock listings and their market data.

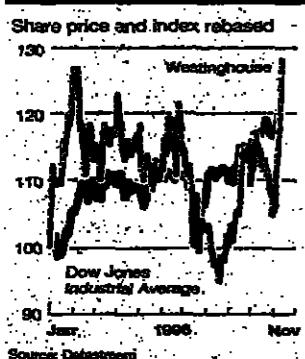
WORLD STOCK MARKETS

Technology boost for US shares Insurance merger propels Paris higher

AMERICAS

US shares continued on their record-breaking way as signs of strength in the semiconductor industry helped lift the technology sector, writes Lisa Branstetter in New York.

Westinghouse



Share price and index rebased

US shares continued on their record-breaking way as signs of strength in the semiconductor industry helped lift the technology sector, writes Lisa Branstetter in New York.

Motorola was among the biggest gainers on the SIA report. In early trading, shares in the semiconductor and cellular communications companies were 2.5% stronger at 3:25 p.m.

Gains in other semiconductor companies that have already seen their shares soar this month were more restrained. Intel, which had risen 13 per cent in November,

was up 4% at \$124 1/4 yesterday.

Westinghouse added \$1 1/8, or 6 per cent, at \$21 1/4 on expectations that the board would vote at yesterday's meeting to spin off its industrial businesses into a new publicly traded company.

Including yesterday's early gains, the shares have moved up more than 20 per cent this month bringing them to a 52-week high by midday yesterday.

Shares in Marvel Entertainment Group slid \$2, or 4.3 per cent, to \$45 1/2 as the company announced that it expected sharp losses in the fourth quarter and that it was running out of cash.

The company yesterday reported an operating loss of 24 cents a share, 1 cent less than most analysts had expected.

Sunbeam shares slipped 1/4, or 0.4 per cent, to \$22 1/2. Mr Al Dunlap, the company's chief executive, is best-known as 'Chain-saw Al' for his cost-cutting ways, announced his plans to restructure the company.

Shares in the troubled company have more than doubled since Mr Dunlap took the helm in mid-July.

Several retailers moved on earnings reports. Wal-Mart, the largest retailer in the US, posted earnings of \$1.28 per share, or 25% above analyst estimates.

Home Depot slipped 1/8, or 0.2 per cent, to \$54, on earnings that were in line with estimates.

TORONTO traded narrowly throughout a morning session marked by low volumes. At noon, the TSE-300 composite index was showing little change at 5,801.00, down 1.42 in hefty volume of 50.9m shares.

The index components reflected the mixed start to the day with winners and losers divided evenly between the 14 sub-groups. Real estate and banking were both off 1.7 per cent.

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EUROPE

A number of European bourses resumed their record-setting ways yesterday. And in PARIS news of the big insurance deal between AXA and UAP pushed the market smartly ahead and sparked plenty of action elsewhere in the financial sectors.

After months of persistent and sometimes rampant speculation, UAP and AXA finally came clean and announced plans to join forces. Shares in the two groups were suspended for the day which left the spotlight trained fully on BNP.

The bank, which owns 17.5 per cent of UAP, shot forward more than 8 per cent, climbing Ffr16.90 to Ffr216.80. CCF gained Ffr6.10 to Ffr94.70. Among other insurance stocks, ACEF rose Ffr5.30 to Ffr64.1, but GAN dipped Ffr1.50 to Ffr117.

The deal valued UAP shares at Ffr146.40 per share, against Ffr116.90 at the close on Monday. Suez, which owns 5 per cent of UAP, added 50 centimes to Ffr225.

BNP was the day's most active stock with close on 3m shares changing hands. Valeo, up Ffr4.50 at Ffr323.50, was also busy with volume in the car parts group boosted by block trades to 2.3m.

Motor stocks were strong. Peugeot added Ffr11 to Ffr179.20 on a 7 per cent rise for nine-month sales. Renault gained Ffr3 to Ffr122.9. Solid sales news also underpinned LVMH which rose Ffr30 to Ffr1,277.

At the close, the CAC-40 index was 28.93 higher at 2,229.13. A better day for the bond market saw a bounce for Deutsche Bank helped push FRANKFURT to an all-time high in modest trading volume. The DAX closed at an lbs-indicated 2,764.30, up 38.86.

Dealers said sentiment was positive throughout the session, but that there had been no real weight of buying. The most visible driving force was Deutsche Bank, which jumped DM1.45 to DM69.70 on news that the bank had escaped paying \$37m to buy out a Norwegian company in which it had become embroiled through the activities of a disgraced fund manager.

SAP, the computer group hit recently by a profits warning, surged DM2.20 to DM212.50 on the solid news from the US chips industry. Henkel added 20 pf to DM72 after solid nine-month results.

Among second-liners, Adidas gained DM1.20 to DM133.70 following an upbeat third-quarter earnings statement.

AMSTERDAM fell from an all-time high in late trading, but ended comfortably ahead thanks to strong performances by index heavyweights, notably Philips.

At the close, the AEX index was up 0.49 at 597.59, just short of a new peak and falling once again to break through what brokers increasingly view as the resistant 600 level.

Philips jumped 70 cents to F1171 after the US semiconductor industry weighed in with a strong book-to-bill ratio for October. Royal Dutch continued to impress and Unilever also made solid progress.

Oil price strength continued to underpin Royal Dutch which gained 80 cents to F1,277 while a reiterated buy recommendation from Goldman Sachs helped propel Unilever F1.60 ahead to F1,276.80.

ZURICH pulled back from its best intraday record levels to close marginally higher as Wall Street's early weakness and a weak dollar made for listless trade. The SMI index finished up 2.2 at a closing high of 3,829.8 after a day's peak of 3,841.9.

George Fischer remained at the centre of attention, rising SFr19, or 1.5 per cent, at 1,319 on the view that the shares had been too cheap for too long and on the back of a number of positive recommendations.

MILAN was propelled upward by another sharp rise in Stet shares which were suspended at the 10 per cent limit up ceiling shortly before the close. The Comit index rose 9.22 to 832.49 and the real-time Mibtel index was 190 ahead at 10,141 as a firmer trend in domestic bonds also supported gains.

Stet achieved a peak of 1,624 and was last quoted 1,632 higher at 1,626 in further response to the treasury's plans to merge the company with Telecom Italia. Telecom Italia dipped to a low of 1,320 before recovering to close just 110 up at 1,331.

MADRID closed at a record high helped by gains in selected stocks and after tracking bonds and other European markets higher. The general index closed 2.82 ahead at 3,870.6.

Telefonica rallied further in response to estimates that nine-month net profits figures, due this week, would show a rise of 21.7 per cent. The shares rose Fta30 to Fta2,680.

Gas Natural soared after

FTSE Actuaries Share Indices

Table with columns: Day, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows for FTSE Actuaries 100 and FTSE Actuaries 200.

THE EUROPEAN SERIES

Table with columns: Day, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows for FTSE Europe 100, FTSE Europe 200, and FTSE International 100.

Data from 1996 (previous figures: 100 - 1794.02; 200 - 1038.58; 1000 - 1716.37; 200 - 1038.58; 1000 - 1716.37)

Source: International Finance Ltd. All rights reserved.

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Gas Natural soared after

Italian telecoms

Table with columns: Share price relative to the Comit index, Telecom Italia, Stet. Rows for Telecom Italia and Stet.

Source: Datastream

Telecom Italia rose to a high of 1,624 and was last quoted 1,632 higher at 1,626 in further response to the treasury's plans to merge the company with Telecom Italia.

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Seoul up 3.2% in largest one-day rise this year

ASIA PACIFIC

SEOUL jumped 3.2 per cent, its largest one-day rise this year, on the strength of a morning rally as government action to spur the market and the view that prices had bottomed. The composite index ended 23.01 higher at 752.54.

Samsung Electronics gained Woz2,900 to Woz6,900 on news that the US semiconductor book-to-bill ratio rose in October.

TOYOYO staged a mild rebound to recoup the previous day's losses, propelled in part by growing confidence in the new government's commitment to financial and administrative reform, writes Guen Robinson.

This followed Monday's announcement by the prime minister Mr Ryutaro Hashimoto of a "Big Bang" style deregulation package.

The Nikkei 225 average added 141.35 to close at 21,206.43, after moving between 21,098.02 and 21,261.45. Big gains for electrical and semiconductor-related issues on strong data for the US chip industry, reported overnight, helped to lift the market.

Topix index of all first-section stocks rose 3.92 to 1,576.75 and the capital-weighted Nikkei 300 added 0.82 to 2,955.00. Volume edged up to an estimated 278m shares against Monday's 248m. Advances led declines 572 to 427, with 218 unchanged.

In London, the ISE/Nikkei 50 index rose 2.25 to 1,443.92. Foreign investors toned down their recent heavy selling, which peaked in October when foreigners turned net sellers amid concerns that the weak yen would drag down the value of their yen-denominated assets.

If the yen held its current level of just above Y111 to the dollar or strengthened further, foreign investors might switch to the buy side and lift the market, traders

News Corporation

Table with columns: Share price and index rebased, All Ordinaries Index, News Corporation. Rows for All Ordinaries Index and News Corporation.

Source: Datastream

News Corporation shares rose to a high of 1,624 and were last quoted 1,632 higher at 1,626 in further response to the treasury's plans to merge the company with Telecom Italia.

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Gas Natural soared after

volume of 17.06m shares. SYDNEY closed lower, led by falls in banks and at News Corp. The All Ordinaries index ended off 14.6 at 2,343.5.

One broker said the pressure on banks was due to profit-taking rather than any adverse reaction to results. The interim from Westpac and St George were both broadly in line with expectations.

Westpac slipped 15 cents to A\$7.06, and St George closed at A\$6.51, also off 15 cents. News Corp came off 18 cents to A\$6.95 after the media giant announced slightly disappointing quarterly results.

HONG KONG edged up to a record close as demand emerged for recent laggards and China infrastructure

plays late in the day, which suggested European buying. The Hang Seng index closed 34.45 higher at 12,806.31, eclipsing the previous peak of 12,775.47 set on November 6, in turnover that picked up to HK\$6.9bn.

Utilities were under pressure. China Light lost HK\$1.30 to HK\$33.70 after a government request that the company delayed the expansion of the Black Point power plant.

SINGAPORE was firm in late trade, reflecting demand from Japanese funds for property and finance stocks, when a computer breakdown brought a halt to dealings. The Straits Times Industrial Index was up 10.94 to 2,128.17 when the fault occurred.

KUALA LUMPUR was

taken higher by foreign and domestic institutional demand, which included purchases by the Employees Provident Fund, the Malaysian state-run pension fund, and Permodalan Nasional, a savings fund for ethnic Malays.

The composite index rose 9.61 to 1,189.21, as Tenaga, the day's most actively traded blue chip stock, rose 50 cents to M\$11.20.

BANGKOK rallied modestly, clawing back a third of Monday's losses. At the close, the SET index was up 6.40 at 863.69.

Dealers said that activity was low and that the upturn stemmed from bargain hunting among financial stocks. Sentiment also remained fragile ahead of Sunday's

election.

COLOMBO continued to edge higher with foreign buyers again in evidence. The all-share index finished 2.16 higher at 636.80.

Commercial Bank jumped 4 per cent, gaining Rs5 to Rs125 following a strong earnings statement. After the restart of dealings, Asia Capital surged 25 per cent. The shares, suspended on news of a bid for Vanki Incorporation, rose Rs2.55 to Rs11.

KARACHI stocks rebounded on the first day of the new account to close higher as selective buying countered early selling pressure. The 100-share Index added 6.71 to 1,488.21. Engro Chemicals rose Rs6.0 to Rs145.

Buenos Aires ahead

BUENOS AIRES made further solid progress, ending the morning session with a gain of 1.4 per cent. Dealers said that the continued slide in US long bond yields had bolstered sentiment.

Banks made further progress, but the main activity centred on telecoms stocks following an upgrade of Telefonica from hold to buy by Credit Suisse First Boston. At mid-session, the Merval index was 8.49 better at 595.05.

CARACAS gained from

indications that the offering in the state telecoms group CANTV had been oversubscribed. Brokers were expecting excess liquidity to find its way into the broad market. At mid-session, the IBC index was up 28.87 at 5,990.25.

MEXICO CITY traded lower in dull volume. At the close, the Mexico 1996 index, the IPC index was off 3.13 at 3,366.59.

Dealers said there was no clear market trend and very little activity.

S Africa halts tumble

Shares in Johannesburg ended a nine-session downside run thanks to a better day for the rand and what brokers described as good support from the futures market.

At the close, the overall index was up 29.4 at 6,762.1 with industrials 38.3 higher at 7,990.2. Golds, boosted by the recent firmness for the bullion price, improved 22.4 to 1,701.5.

Dealers said that the market opened flat, but spun around smartly after the lunch break as futures traders were seen to be covering short positions. Sentiment was also lifted by the rand's modest recovery in the foreign exchanges.

De Beers put on R3 to R137 and Standard Bank added R2 to R171. Among golds, Vaal Reef gained R5 to R348.

FT/S&P ACTUARIES WORLD INDICES

Large table with columns: REGIONAL AND NATIONAL MARKETS, US Dollar Change, Days' Change, Sterling Index, Yen Index, DM Index, Currency Index, Local Index, Global Index, US Dollar Index, etc.

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